


kofola®

ČeskoSlovensko


6M 2026

3 SEPTEMBER 2026

KOFOLA GROUP INVESTOR PRESENTATION





KOFOLA GROUP

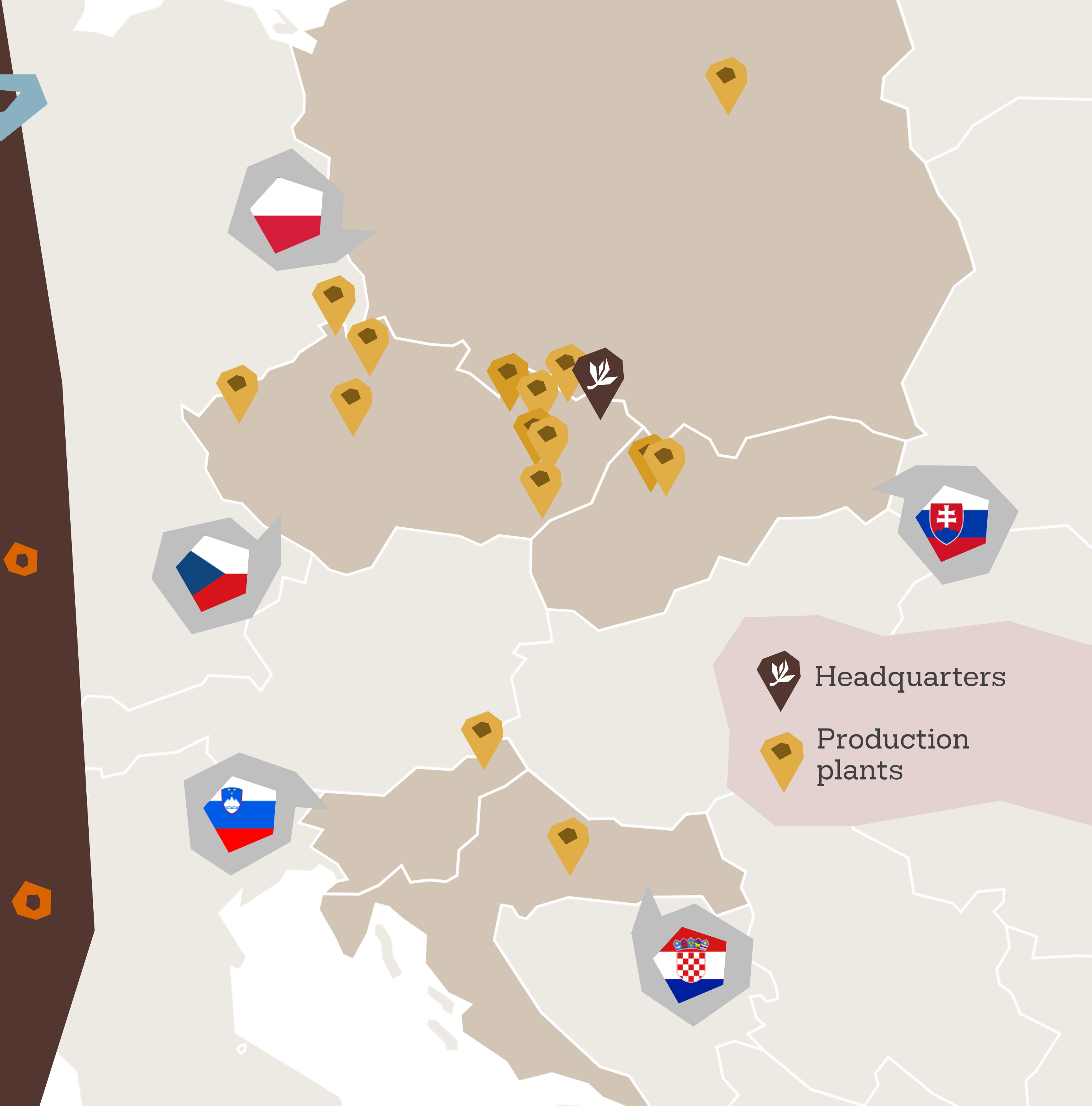
Is today one of the most important beverage producers in Central and Eastern Europe.

CZK 5.58 bn
Revenue 6M 2026

CZK 781.6 m
EBITDA 6M 2026

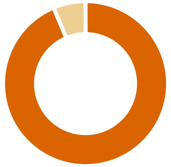
14
Production plants

4,000+
Employees



OUR ROOTS ARE IN CZECHOSLOVAKIA

THE GROUP'S LONG-TERM AMBITION IS TO BE THE MARKET LEADER



Sales in countries where Kofola Group is number one or two in the soft drinks market account for **94% of our total revenue.**

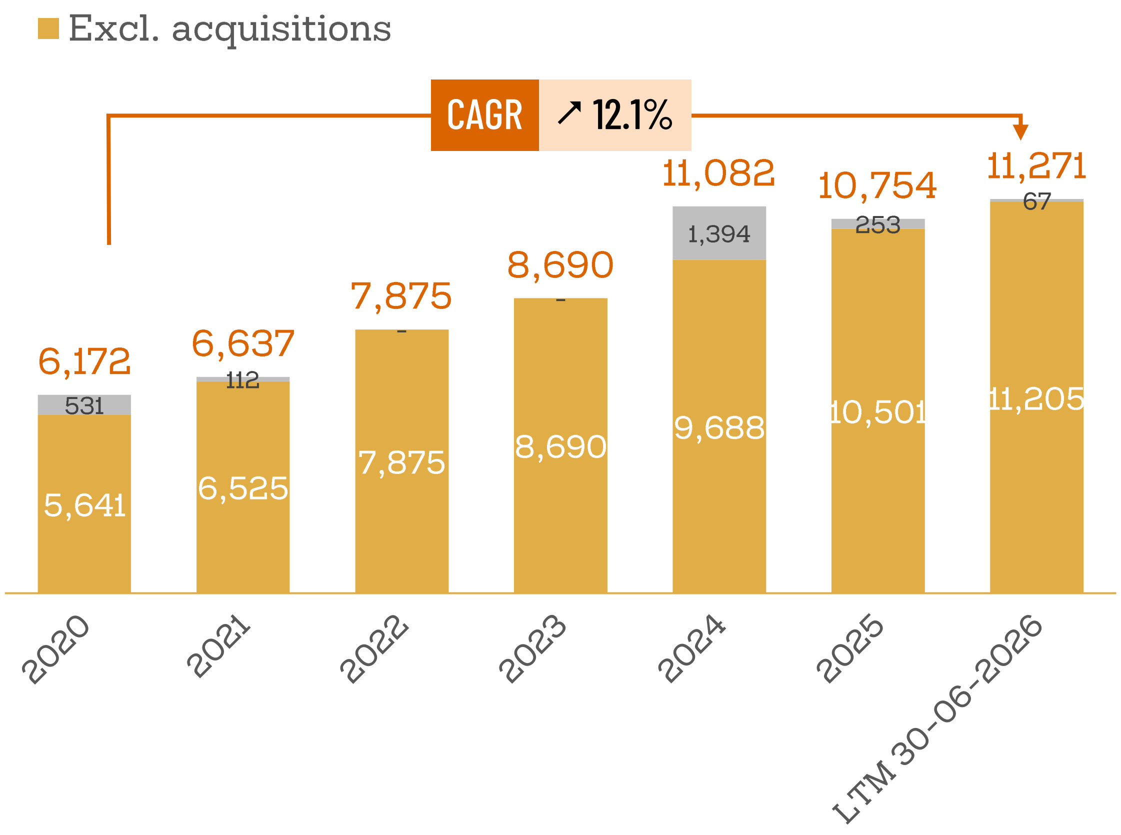
	CZECHIA	SLOVAKIA	SLOVENIA	CROATIA
Soft drinks market position	2	1	1	4

OUR BEVERAGE PORTFOLIO COVERS ALL CATEGORIES

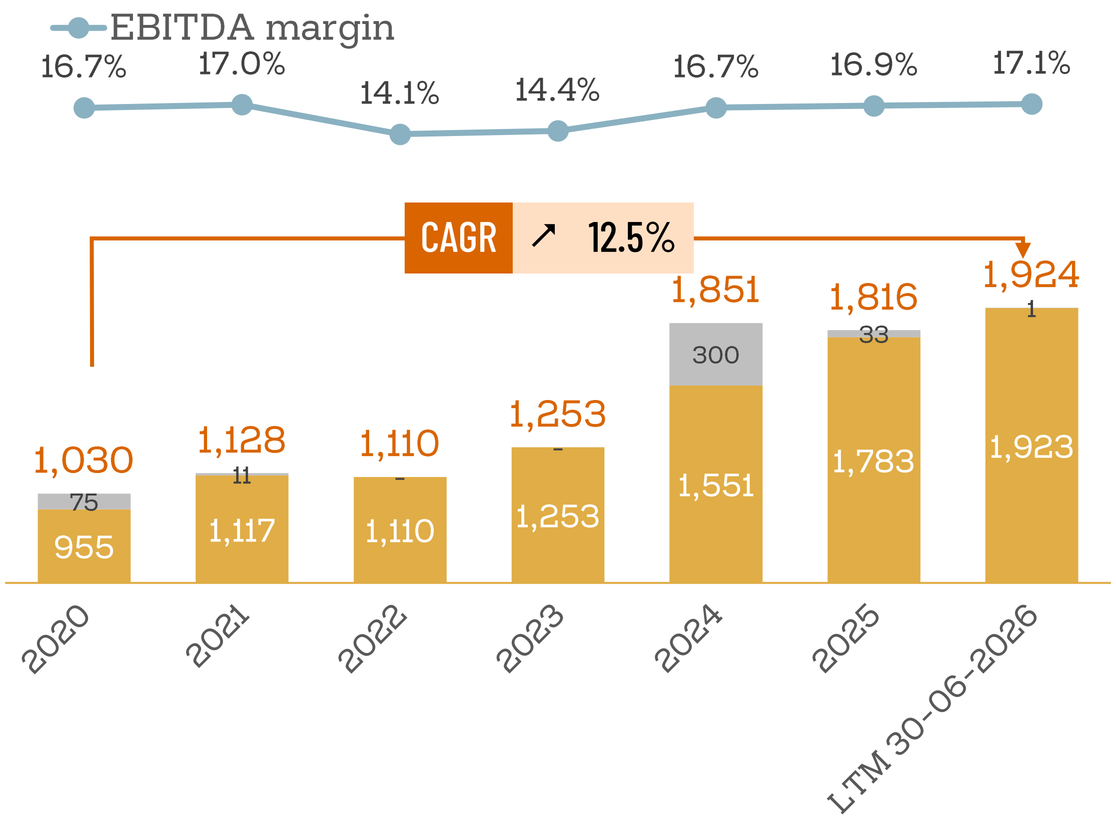
Category	Most important own brands	Distributed and license brands
Carbonated Beverages	kofola original, Vinea, TOP TOPIC, TARGA, ora, INKA, nara	ROYAL CROWN Cola, Pepsi, ORANGINA
Waters	RAJEC, Radenska, KLÁŠTORNÁ KALCIA, LIPICKÝ STUDENAC, studena, KORUNNÍ, Ondrášovka, ŠARATICA, ZAJEČICKÁ HOŘKA, BÍLINSKÁ KYSELKA, RUDOLFŮV PRAMEN, EXCELSIOR	evian, VINCENTKA
Non-carbonated Beverages	JUPÍK, PREMIUM ROSA, NASZE DOMOWE, curiosa	
Syrups	jupí	
Fresh & Salad Bars Coffee shops	UGO, colo COFFEE ROASTERS, COKAFE	
Beers & Ciders	ZUBR, HOLBA, LITOVEL, PRAGER'S, LA RANA DORADA, Echando Pola, SINNERS	
Other	SEMTEX, mixa vending, LEROS, CAFÉ RESERVA, Trepallini, ASO VENDING, PEDRO MANDINGA RUM, TUCANCITOS	Dilmah

LONG-TERM DEVELOPMENT

Revenue* (CZKm)



EBITDA* (CZKm)



Grey chart represents an acquisition effect between two subsequent periods.
**Adjusted for one-offs.*

WHAT'S NEW

The Group also expanded its Boccetta Grande syrup range with four new flavours – raspberry, rosemary, mango and grapefruit – suitable for both non-alcoholic and alcoholic beverages. The syrups are designed for easy preparation of light fruit lemonades and cocktails, and are primarily targeted at the HoReCa channel, including bistros, cafés, patisseries and hotels.

UGO Fresh Bars & Salatérie celebrates its 20th anniversary this year, having grown from a single small kiosk in Ostrava into a network of 63 locations across the Czech Republic and Slovakia, of which 29 operate as franchises. To mark the milestone, UGO launched its anniversary campaign "Dřív, než to bylo cool", celebrating the brand's long-standing commitment to fresh, quality food. Four new Salatérie locations are planned to open by 2028. Among the most recent openings are four new Prague locations – OC Letňany, NC Fénix (Praha-Vysočany), Metropole Zličín and OC Europark (Praha-Štěrboholy).

We are pleased to introduce Tucancitos & Cafeteros, a new premium coffee brand joining the Group's portfolio. Sourced from the Group's own and partner plantations in Panama and Colombia and roasted in small batches at the Group's Lerostery roastery in Strážnice, the brand reflects the Group's continued focus on expanding its premium and specialty offerings.

OUR SUSTAINABILITY EFFORTS

HOW WE THINK ABOUT OUR ACTIVITIES

Our Sustainability report is a part of the Annual report, which is available at our website.


OUR MISSION
If you love **nature** and the **people around** you, there’s nothing to worry about. **You’ll always find a way**.


We believe in
CIRCULAR ECONOMY
Protection of water sources
Local materials
Environmentally friendly production processes
Smart packaging solution
Waste utilization

WE STRIVE TO PRESERVE WATER RESOURCES FOR FUTURE GENERATIONS

In Rajecká Lesná and around Ondrášov, together with local authorities and farmers, we are creating BIO certified sites. We take care of nature wherever we are at home.

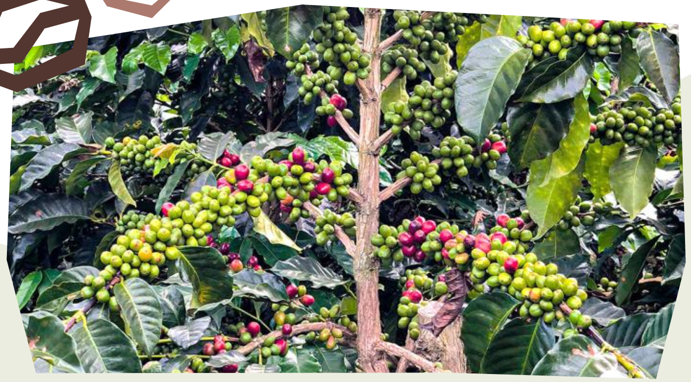
Kvapka Rajeckej doliny n. o.

In Slovakia, we established an organisation to support landscape revitalisation and water conservation measures.

WE LOOK FOR DIRECT SOURCES OF QUALITY INGREDIENTS, WHICH WE LEARN TO GROW OURSELVES

We grow our own herbs and use them in our drinks. We prefer local ingredients from proven sources.

We’re breaking into apple growing. We planted a special variety for F. H. Prager ciders.



In 2023, we acquired a share in the coffee plantations in Colombia, gaining experience in coffee cultivation.

BEVERAGES ARE PRODUCED USING MODERN TECHNOLOGIES THAT ENSURE QUALITY AND HEALTHINESS

The filling of beverages on the aseptic line takes place in a sterile environment. As a result, no preservatives are needed for production.

Also, the hot filling technology at temperatures of approximately 90 °C enables the production of preservative-free children's drinks and syrups.

Thanks to High Pressure Pascalization, UGO juices do not lose their colour, taste or vitamins and last fresh for up to six weeks.

WE TAKE A REDUCE-REUSE-RECYCLE APPROACH TO PACKAGING

REDUCE

We don’t pack 75 million draft pints at all.

We lighten PET packaging.

REUSE

We prefer reusable packaging.

We use returnable bottles and porcelain tableware in HoReCa.

RECYCLE

We use rPET.

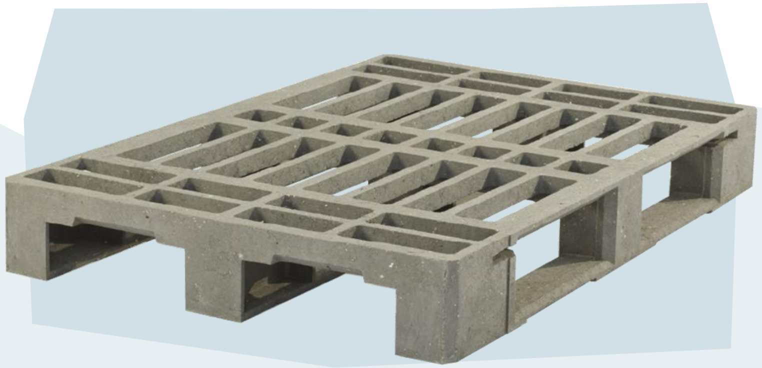
General Plastic

We are co-owners of a PET regranulate company.

POVRATNA NAKNADA 50lp

Thanks to deposit return systems we close the circular loop of PET bottles and cans.

WASTE IS NOT THE END FOR US, BUT OFTEN THE BEGINNING

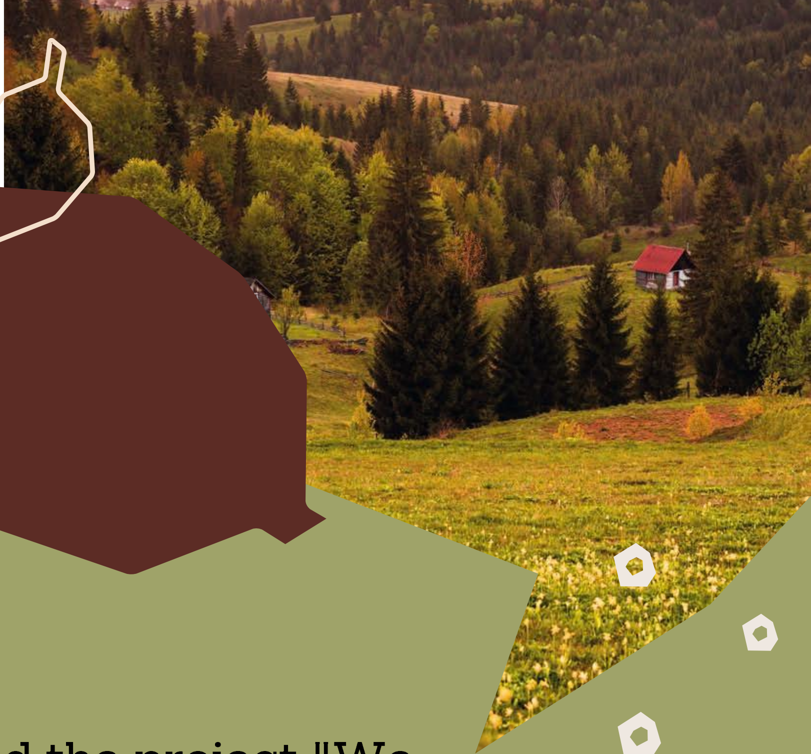


The best waste is the waste that does not happen. We use reusable transport packaging as well as pallets made from recycled mixed plastic.

Together with Biopekárna Zemanka, we can bake healthy biscuits from the residue after production of fruit and vegetable juices.

We give new life to old parasols. We can make practical bags out of them.

WE HELP GASTRO BUSINESSES DO BUSINESS MORE RESPONSIBLY



We love nature and the people around us, which is why we launched the project "We don't waste, we go green". We show catering establishments how to avoid wasting food, sort waste better, and save water and energy through small changes.

nelenime zelenime
S láskou Kofola

Energy saving

Water saving

Waste

Eko products

Gardens

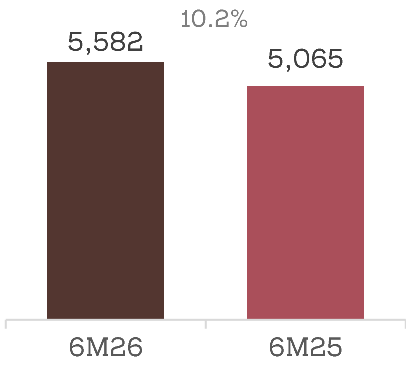
VISION 2030


New ways
Healthy products
Sustainability
Customer's first choice
Support for localities and agriculture
kofola®
ČeskoSlovensko
Independent and happy people
Good householder

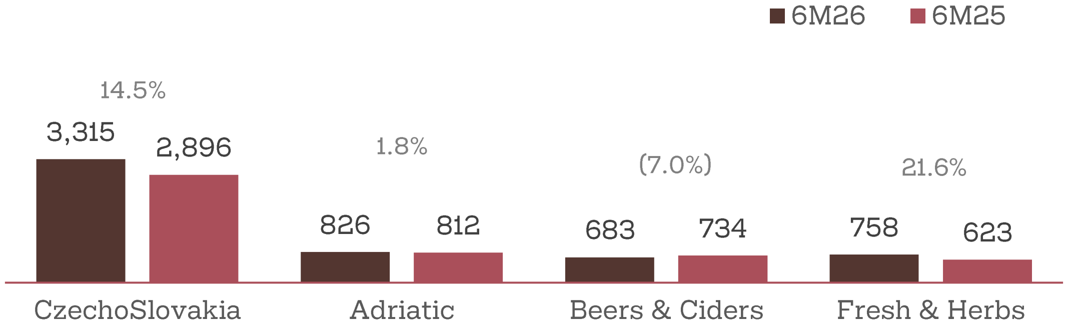
KOFOLA GROUP RESULTS

KOFOLA GROUP KEY 6M 2026 FINANCIAL INDICATORS*

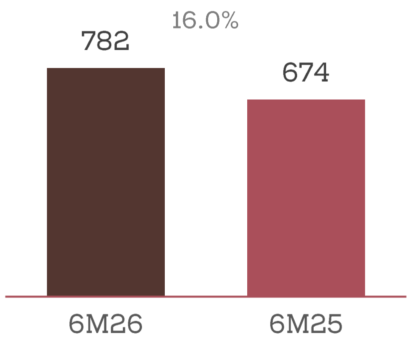
Revenue (CZKm)



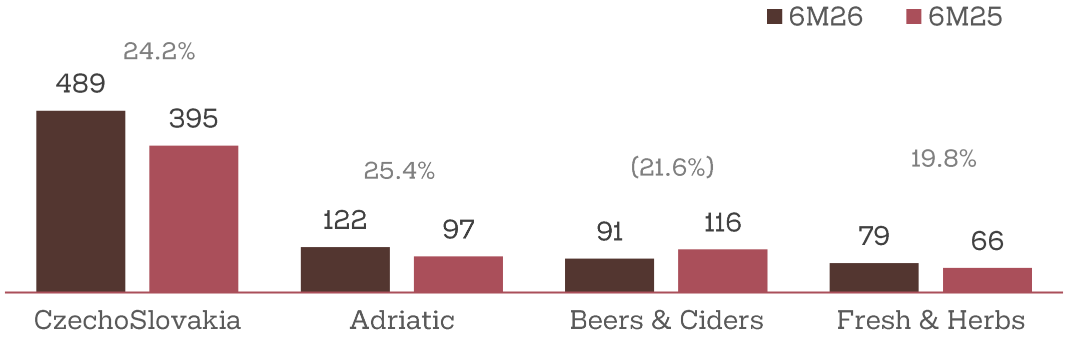
Revenue per main business segments (CZKm)



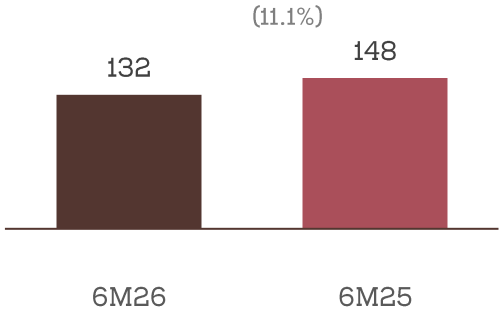
EBITDA (CZKm)



EBITDA per main business segments (CZKm)



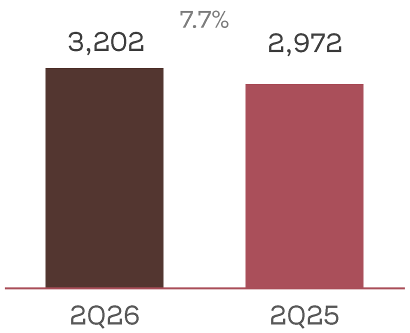
Profit/(loss) for the period (CZKm)



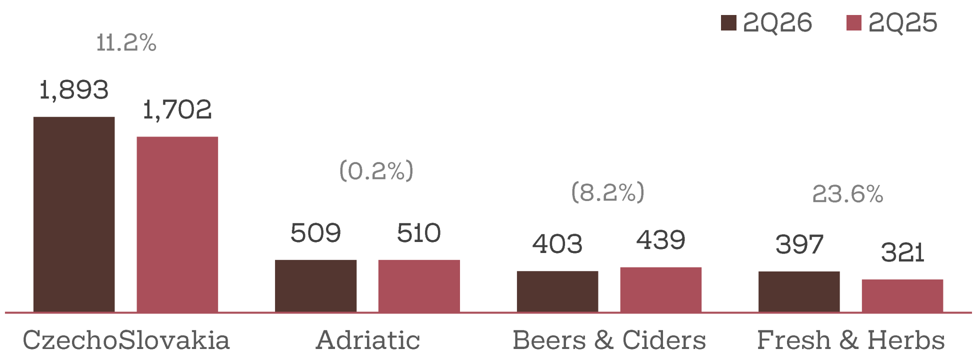
*Adjusted for one-offs.

KOFOLA GROUP KEY 2Q 2026 FINANCIAL INDICATORS*

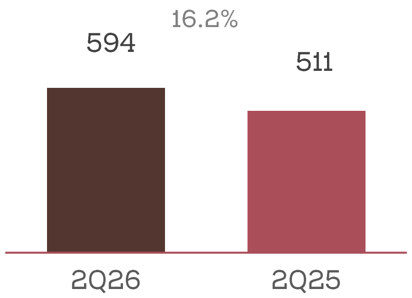
Revenue (CZKm)



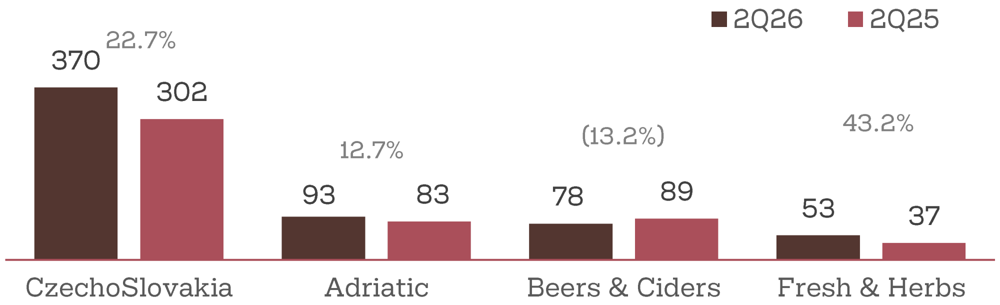
Revenue per main business segments (CZKm)**



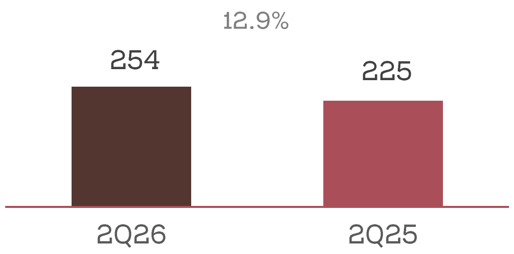
EBITDA (CZKm)



EBITDA per main business segments (CZKm)



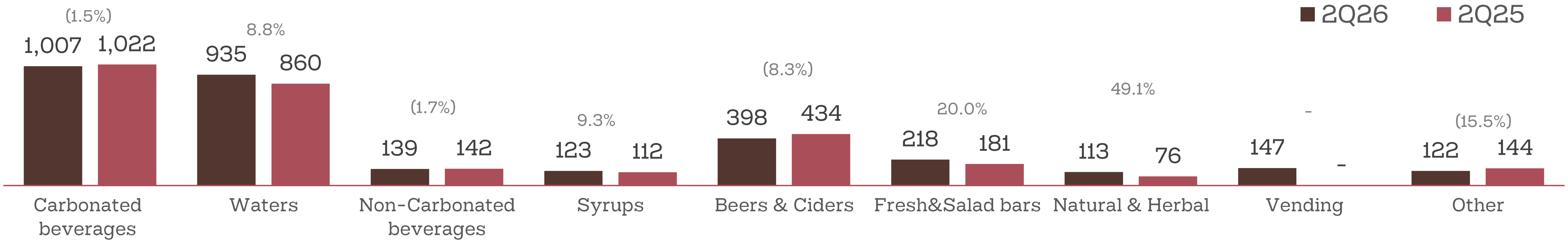
Profit/(loss) for the period (CZKm)



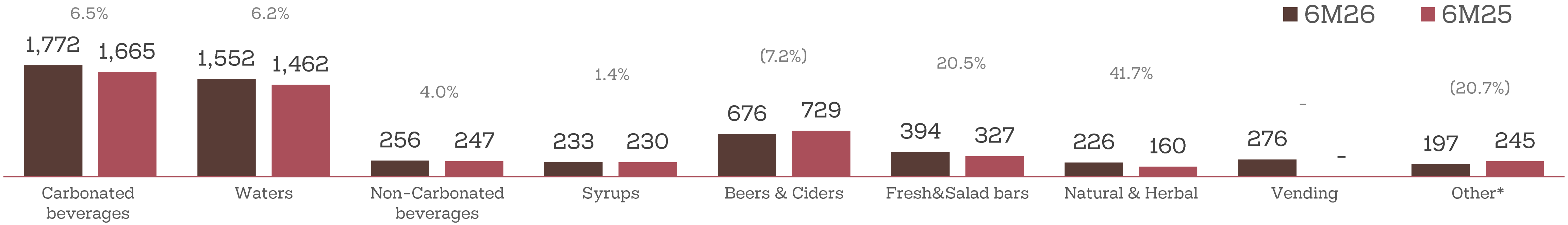
*Adjusted for one-offs.

REVENUE BY PRODUCT LINE

Revenue QTD (CZKm)*



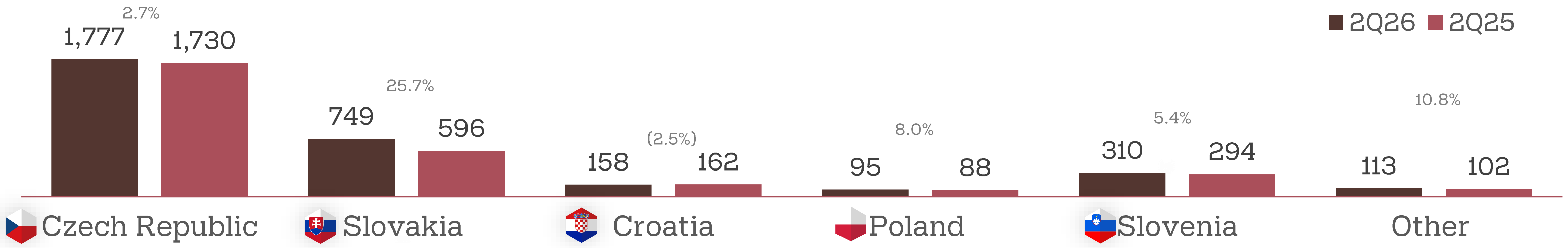
Revenue by product line YTD (CZKm)



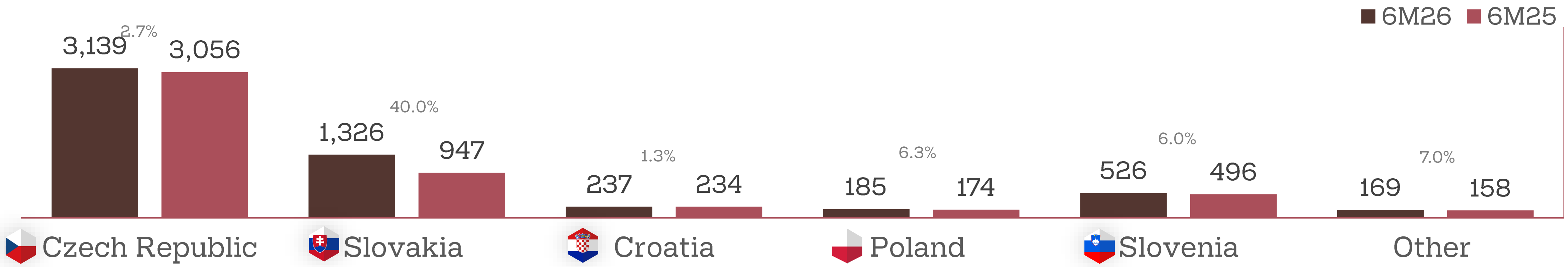
** Natural & Herbal and Vending are presented as separate product lines for the first time in 6M26, having previously been reported within Other, reflecting their increased materiality within the Group's portfolio. The Vending segment was acquired in August 2025; accordingly, no comparative figure for 6M25 is available.*

REVENUE BY COUNTRIES

Revenue QTD by countries (CZKm)



Revenue YTD by countries (CZKm)



KEY MESSAGES*

YTD RESULTS

- Group's revenue increased by 517 CZKm (10.2%).
- Group's EBITDA higher by 107.8 CZKm (16.0%).
- Volumes higher by 6.4% (CS segment), 3.6% (Adriatic segment) and lower by 4.2% (Beers & Ciders segment).

COSTS DEVELOPMENT

- All major costs developed according to expected trends.

INNOVATIONS

- Rajec 321, Rajec BIO, Korunní ETERA – new functional waters that offer functional benefits for both body and mind.
- Boccetta Grande syrup - range with four new flavours — raspberry, rosemary, mango and grapefruit — suitable for both non-alcoholic and alcoholic beverages.

M&A

- In Jan 26, acquisition of Nobilis Tilia s.r.o.
- In Feb 26, acquisition of SANTA-TRANS.SK, s.r.o.
- In May 26, 49% share in the Alta Fermentación S. de R.L. acquired
- In AUG 26, 52% of R.Charde s.r.o. (COKAFE) acquired
- In SEP 26, acquisition of Bohemia Healing Marienbad Waters a.s.

MACROECONOMICS

- The first half of 2026 was marked by heightened geopolitical uncertainty (Middle East), which drove up energy, packaging and logistics costs. The Group largely absorbed the impact through procurement savings and higher sales.
- Packaging material costs (PET, rPET and foil) peaked mid-year and have since stabilized or eased slightly. Aluminum and energy (electricity, gas) prices, however, are expected to keep rising into year-end, adding cost pressure. Sugar and isoglucose prices are also up, but volumes are largely pre-purchased for the year, limiting the impact through year-end.

** Based on results adjusted for one-offs.*

BUSINESS SEGMENTS

OUR BUSINESS IS HEALTHY
DIVERSIFIED

OUR BUSINESS CONSISTS OF FOUR MAIN SEGMENTS

CzechoSlovakia

Adriatic

Fresh & Herbs

Beers & Ciders

kofola originál

Radenska ADRIATIC

UGO

LEROS

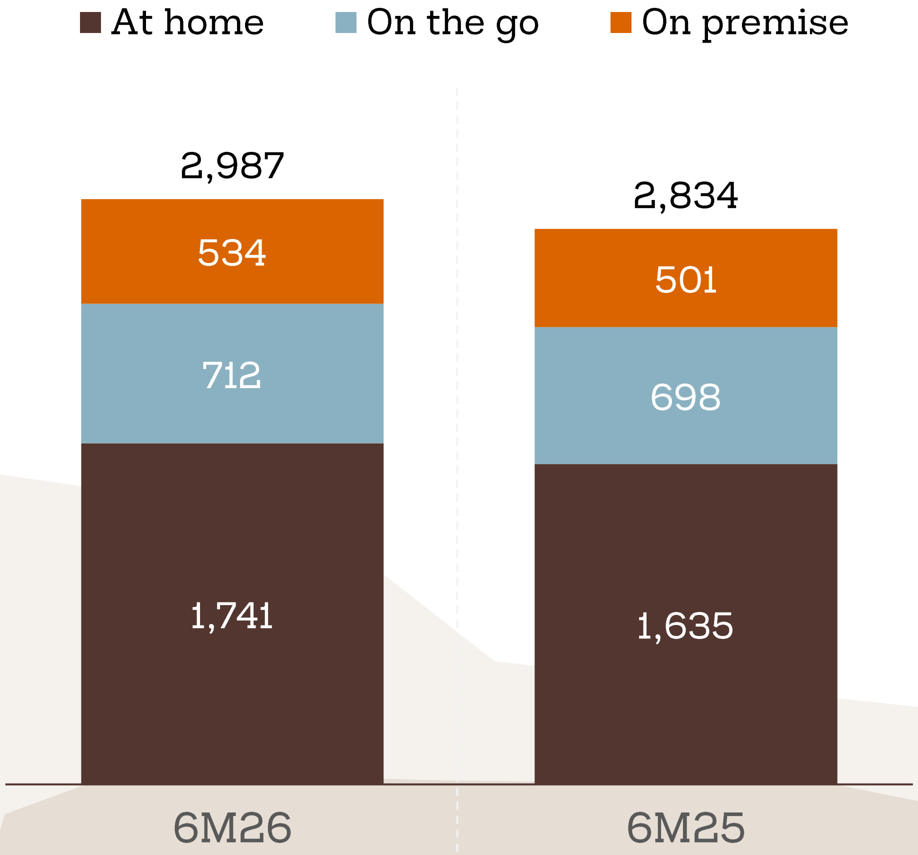
PIVOVARY ZUBR

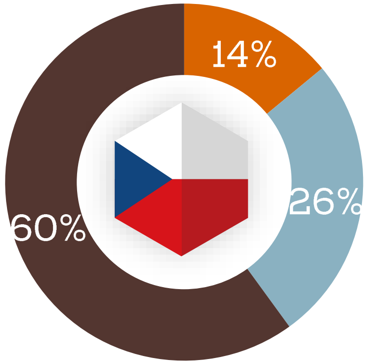
ŘEMESLNÝ F·H NEFILTROVANÝ PRAGER CIDER Z JABLEK

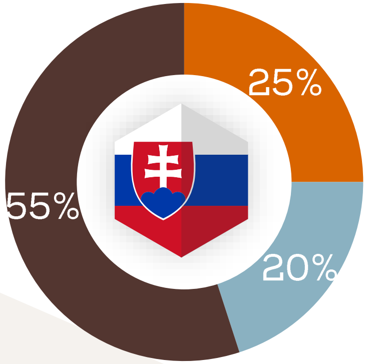
REVENUE YTD | CZECHOSLOVAKIA

CS Adriatic F&H B&C

Revenue by packaging formats* (CZKm)







Sales in litres (´000)

CZECHIA		6M26	6M25	Change
On premise	↘	12,710	13,078	(2.8%)
On the go	↗	32,071	30,895	3.8%
At home	↗	165,080	160,057	3.1%
Total	↗	209,861	204,030	2.9%

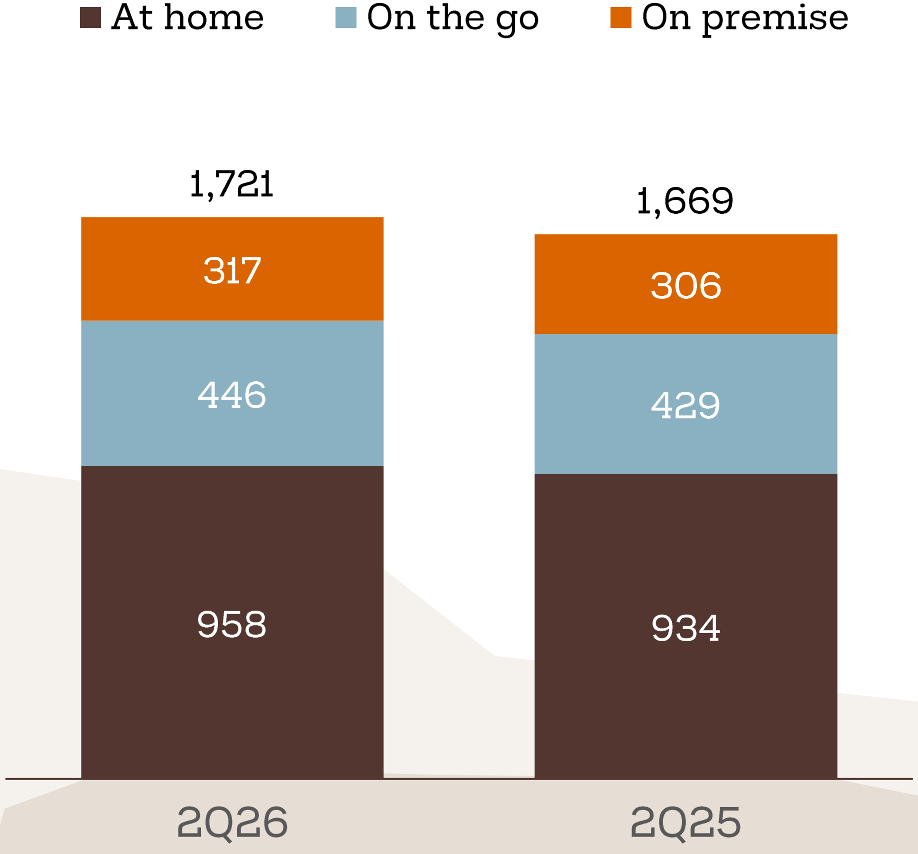
SLOVAKIA		6M26	6M25	Change
On premise	↗	12,449	11,774	5.7%
On the go	↗	12,145	11,872	2.3%
At home	↗	73,142	61,425	19.1%
Total	↗	97,736	85,071	14.9%**

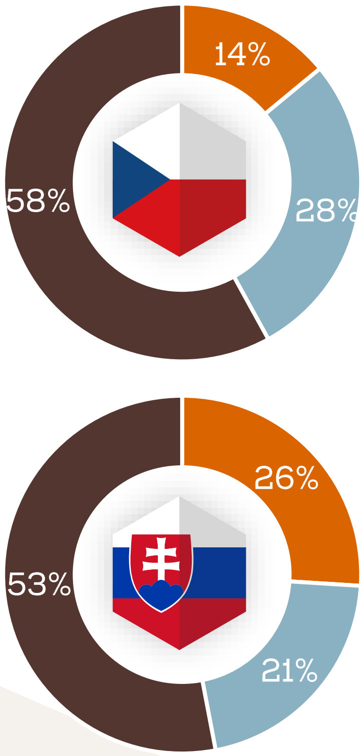
** Includes revenue from Kofola a.s. (CZ) and Kofola a.s. (SK), excluding revenue from sales of services and material.*
At home – Syrups and drinks in 1.5l+ packaging. On premise – Drinks in KEGs and glass bottles. On the go – Drinks in cans and 1l- packaging.
*** The 14.9% growth in Slovakia was driven not only by organic performance but also by a combination of pre-stocking ahead of the new sugar tax effective from 1 January 2025 and a recovery in consumer sentiment.*

REVENUE QTD | CZECHOSLOVAKIA

CS Adriatic F&H B&C

Revenue by packaging formats* (CZKm)





Sales in litres (´000)

CZECHIA		2Q26	2Q25	Change
On premise	↘	7,371	8,066	(8.6%)
On the go	↗	20,025	18,925	5.8%
At home	↗	90,864	88,754	2.4%
Total	↗	118,260	115,745	2.2%

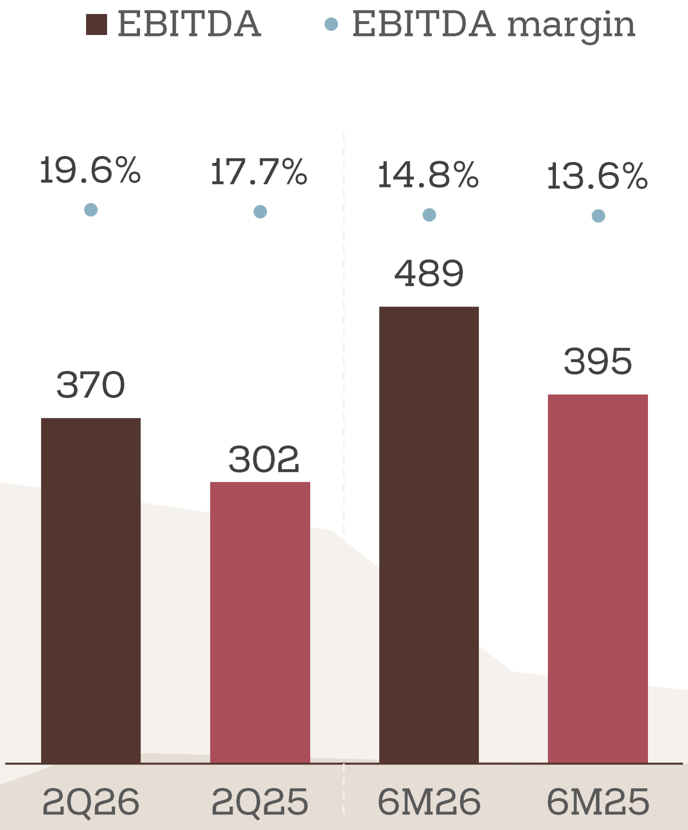
SLOVAKIA		2Q26	2Q25	Change
On premise	↗	7,754	7,590	2.2%
On the go	↘	7,242	7,487	(3.3%)
At home	↗	39,899	38,125	4.7%
Total	↗	54,895	53,202	3.2%

*At home – Syrups * Excludes revenue from sales of services and material.*
and drinks in 1.5l+ packaging. On premise – Drinks in KEGs and glass bottles. On the go – Drinks in cans and 1l- packaging.

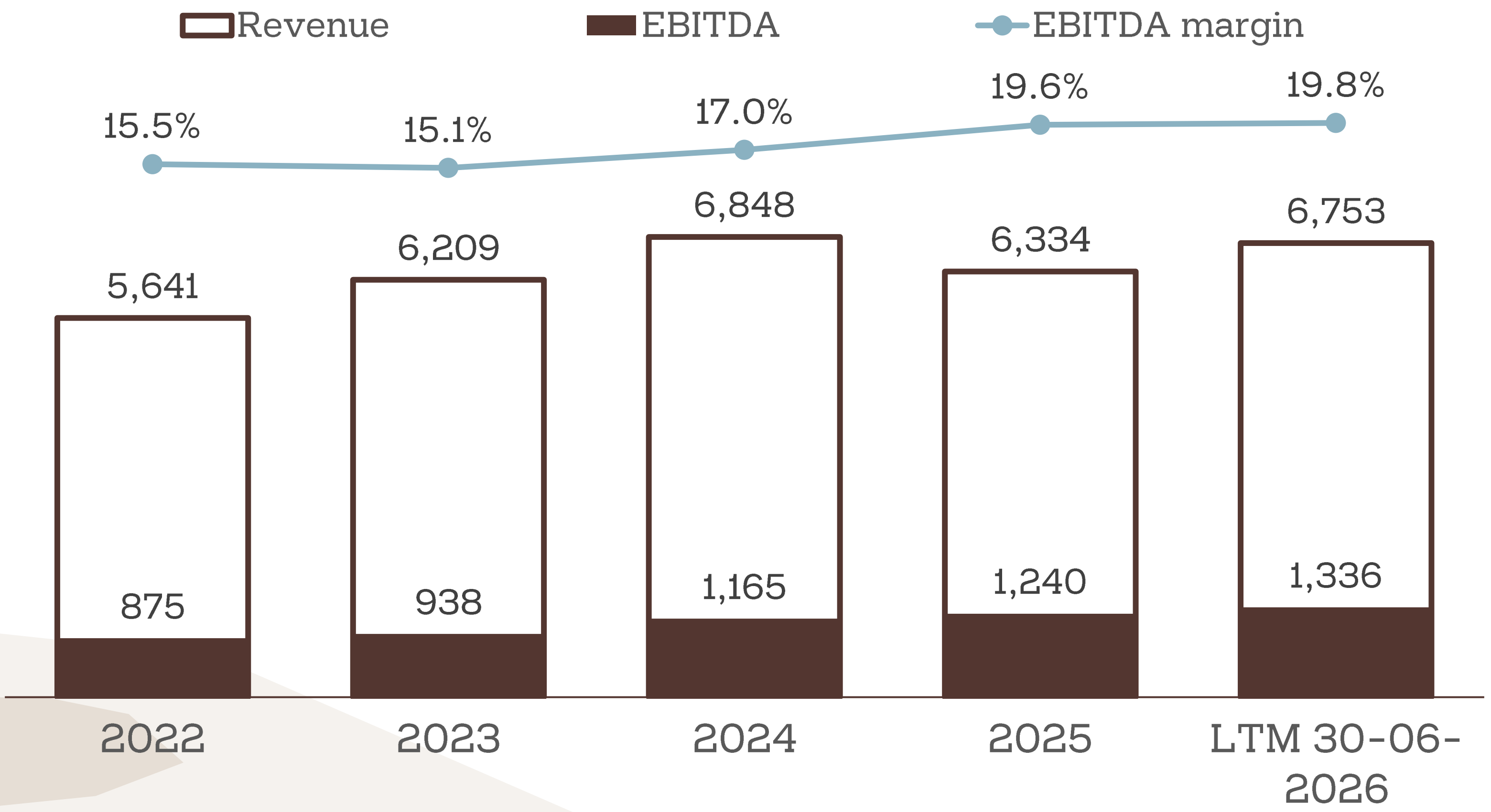
REVENUE AND EBITDA | CZECHOSLOVAKIA

CS Adriatic F&H B&C

Adjusted EBITDA (CZKm)

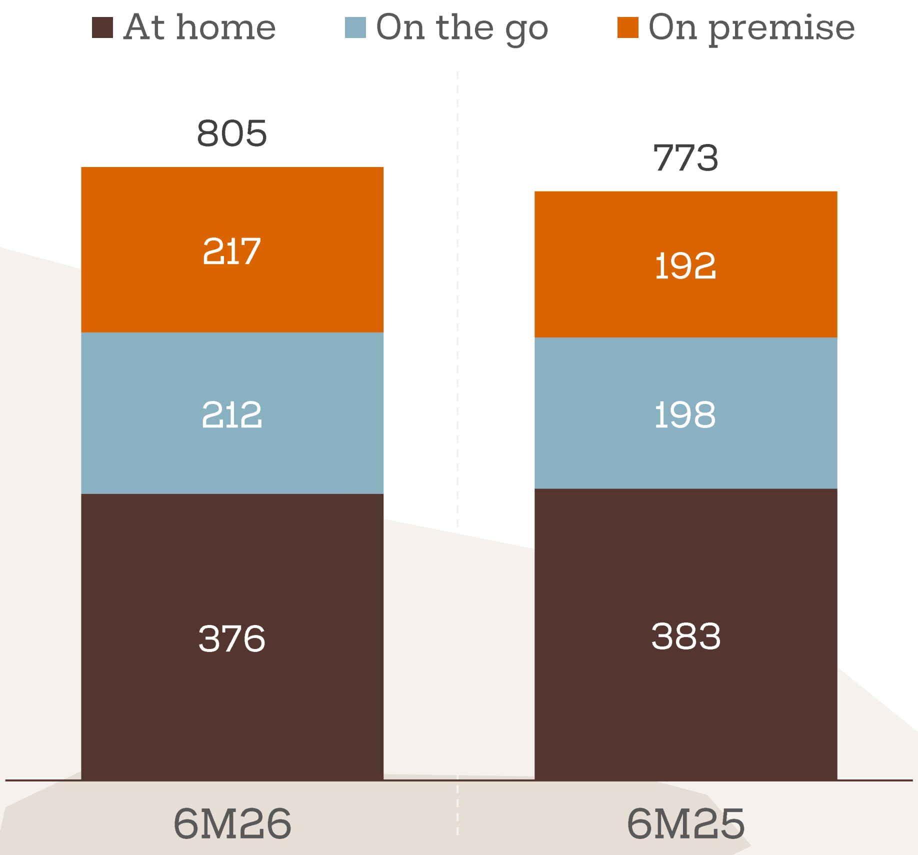


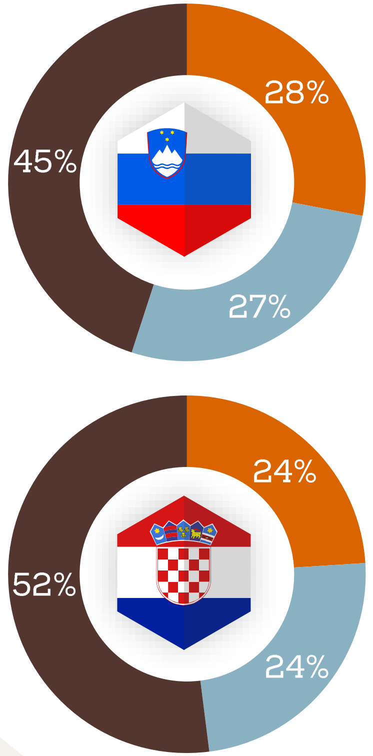
Long-term view | Adjusted EBITDA (CZKm)



REVENUE YTD | ADRIATIC

Revenue by packaging formats* (CZKm)





Sales in litres (´000)

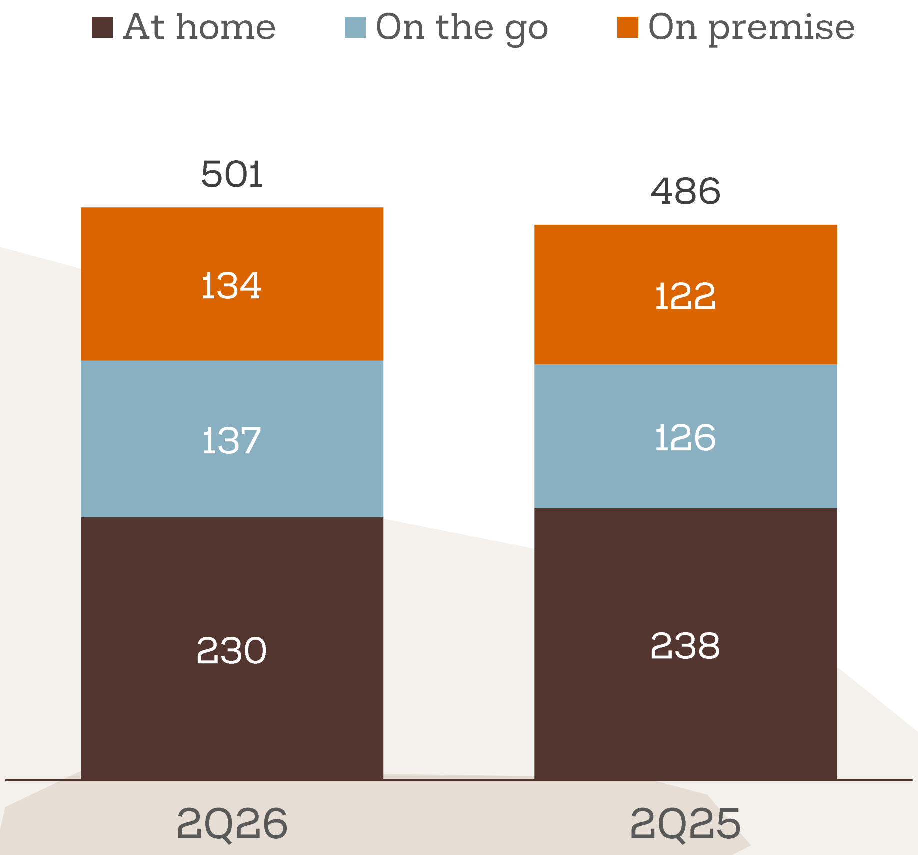
SLOVENIA		6M26	6M25	Change
On premise	↗	10,142	9,340	8.6%
On the go	↗	9,492	8,634	9.9%
At home	↗	33,215	33,179	0.1%
Total	↗	52,849	51,153	3.3%

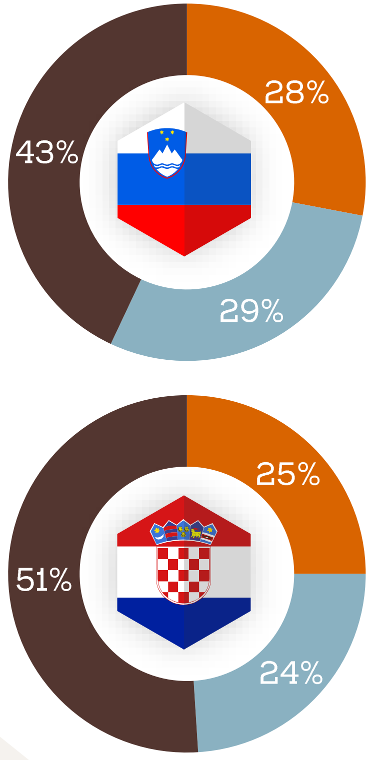
CROATIA		6M26	6M25	Change
On premise	↗	4,004	3,879	3.2%
On the go	↗	3,340	3,258	2.5%
At home	↗	17,983	17,160	4.8%
Total	↗	25,327	24,297	4.2%

** Excludes revenue from sales of services and material.*
At home – Syrups and drinks in 1.5l+ packaging. On premise – Drinks in KEGs and glass bottles. On the go – Drinks in cans and 1l- packaging.

REVENUE QTD | ADRIATIC

Revenue by packaging formats* (CZKm)





Sales in litres (´000)

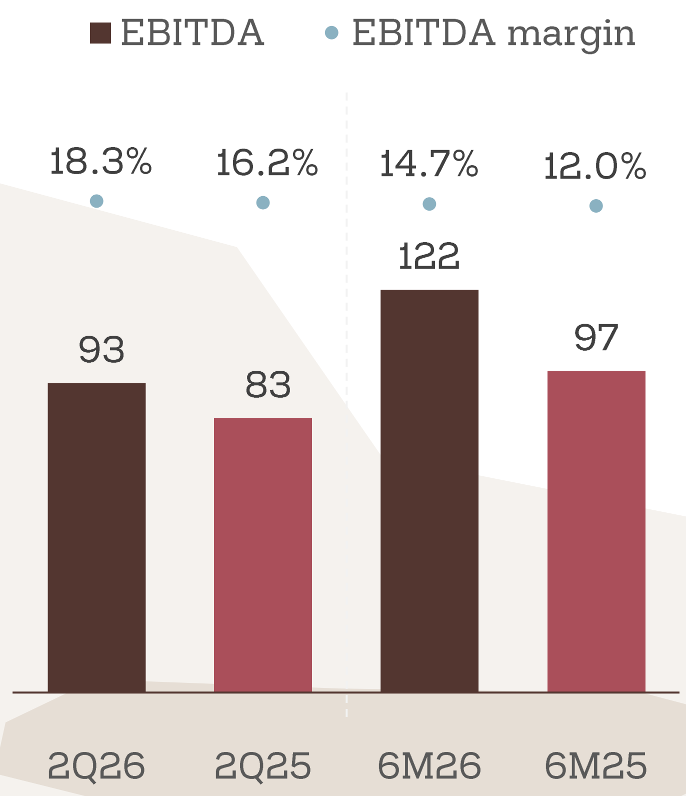
SLOVENIA		2Q26	2Q25	Change
On premise	↗	5,883	5,564	5.7%
On the go	↗	5,950	5,445	9.3%
At home	↘	19,273	19,800	(2.7%)
Total	↗	31,106	30,809	1.0%

CROATIA		2Q26	2Q25	Change
On premise	↗	2,803	2,782	0.8%
On the go	↗	2,125	2,081	2.1%
At home	↘	11,492	11,788	(2.5%)
Total	↘	16,420	16,651	(1.4%)

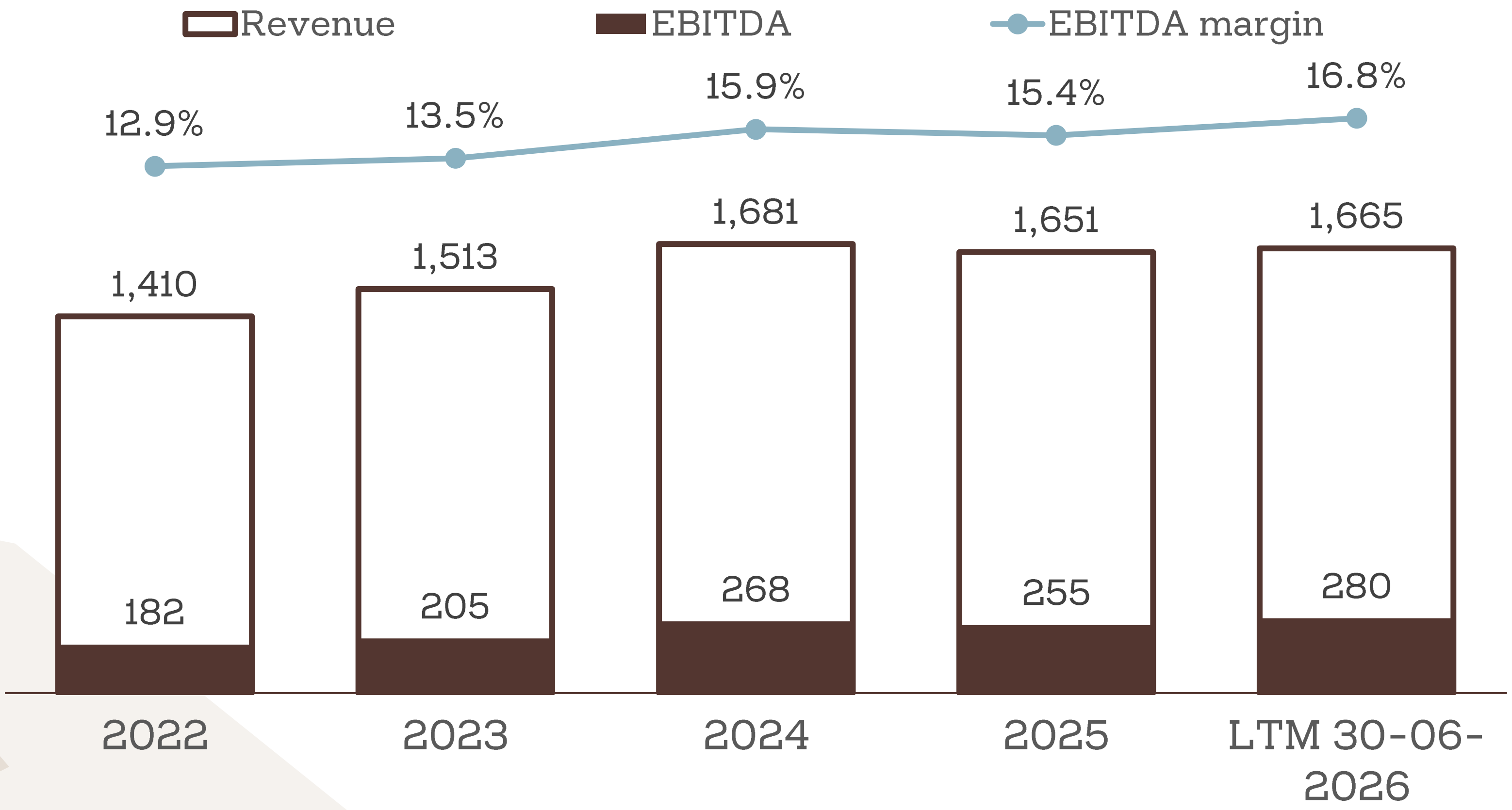
** Excludes revenue from sales of services and material.*
At home – Syrups and drinks in 1.5l+ packaging. On premise – Drinks in KEGs and glass bottles. On the go – Drinks in cans and 1l- packaging.

REVENUE AND EBITDA | ADRIATIC

Adjusted EBITDA (CZKm)

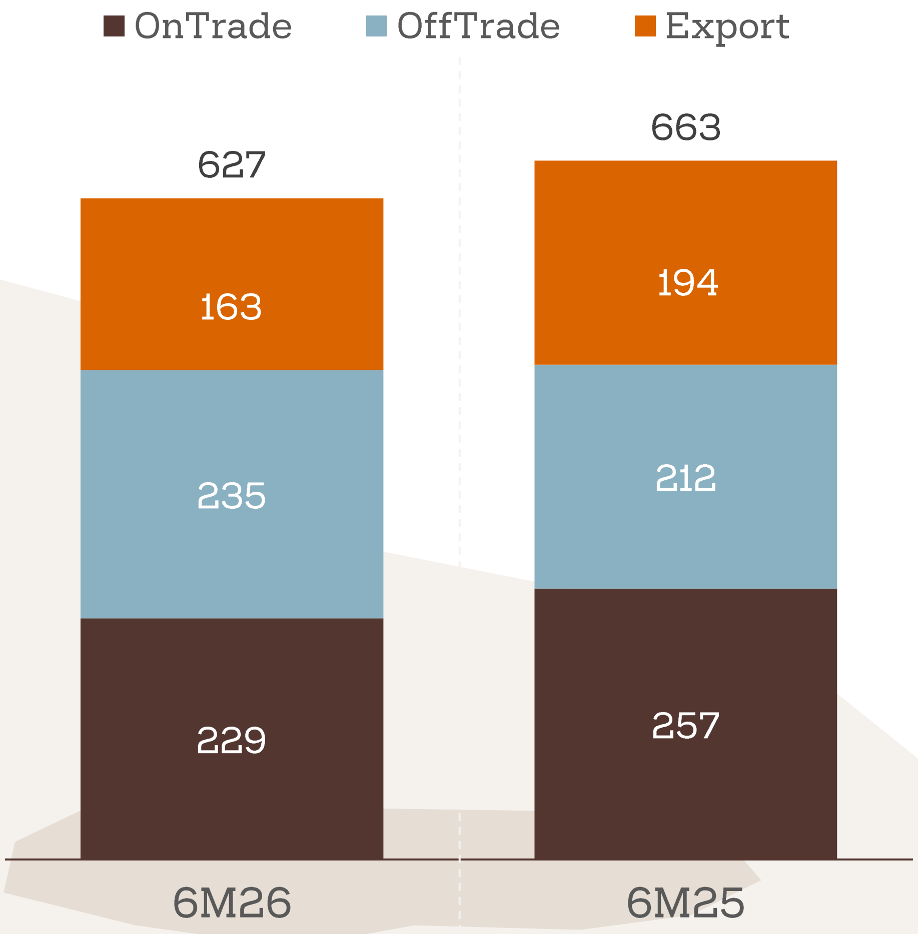


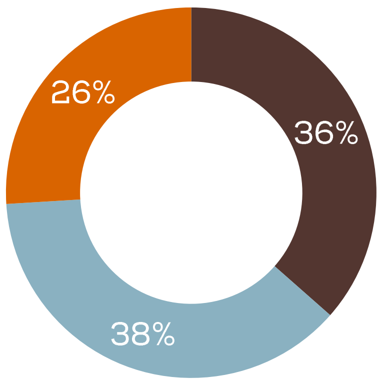
Long-term view | Adjusted EBITDA (CZKm)



PERFORMANCE YTD* | BEERS & CIDERS

Revenue by packaging formats (CZKm)**

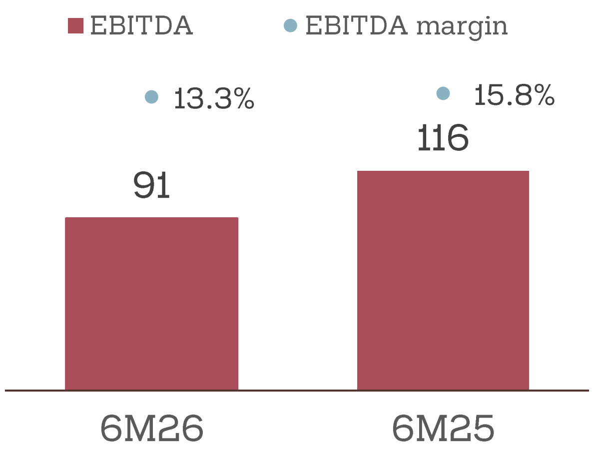




Sales in litres ('000)

Breweries		6M26	6M25	Change
OnTrade	↘	11,010	11,918	(7.6%)
OffTrade	↗	15,662	14,441	8.5%
Export	↘	10,508	12,442	(15.5%)
Total	↘	37,180	38,801	(4.2%)

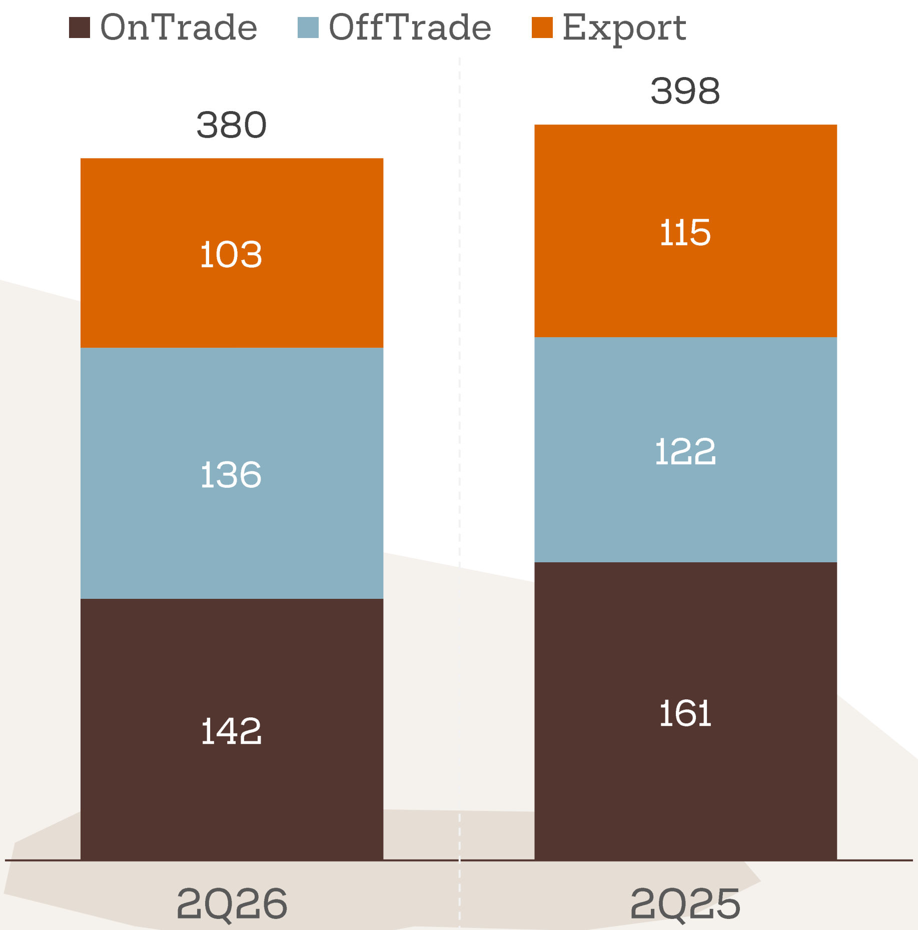
Adjusted EBITDA (CZKm)

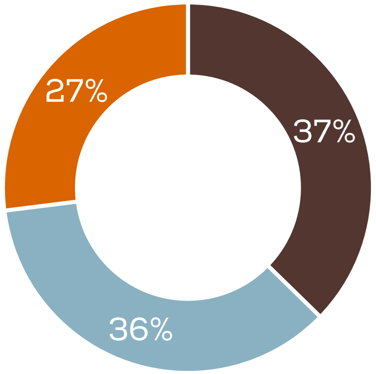


* Beers & Ciders segment further includes company F.H. Prager s.r.o. and PRAGER´S s.r.o. (not disclosed separately in the presentation).
** Changes in the comparatives are driven by an update to our internal reporting methodology for the Beers & Ciders segment.

PERFORMANCE QTD* | BEERS & CIDERS

Revenue by packaging formats (CZKm)

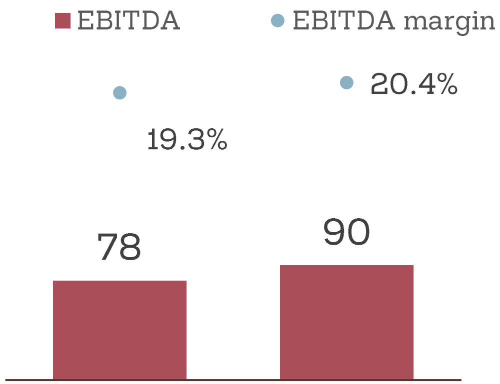




Sales in litres (´000)**

Breweries		2Q26	2Q25	Change
OnTrade	↘	6,820	7,408	(7.9%)
OffTrade	↗	8,951	8,120	10.2%
Export	↘	6,476	7,299	(11.3%)
Total	↘	22,247	22,826	(2.5%)

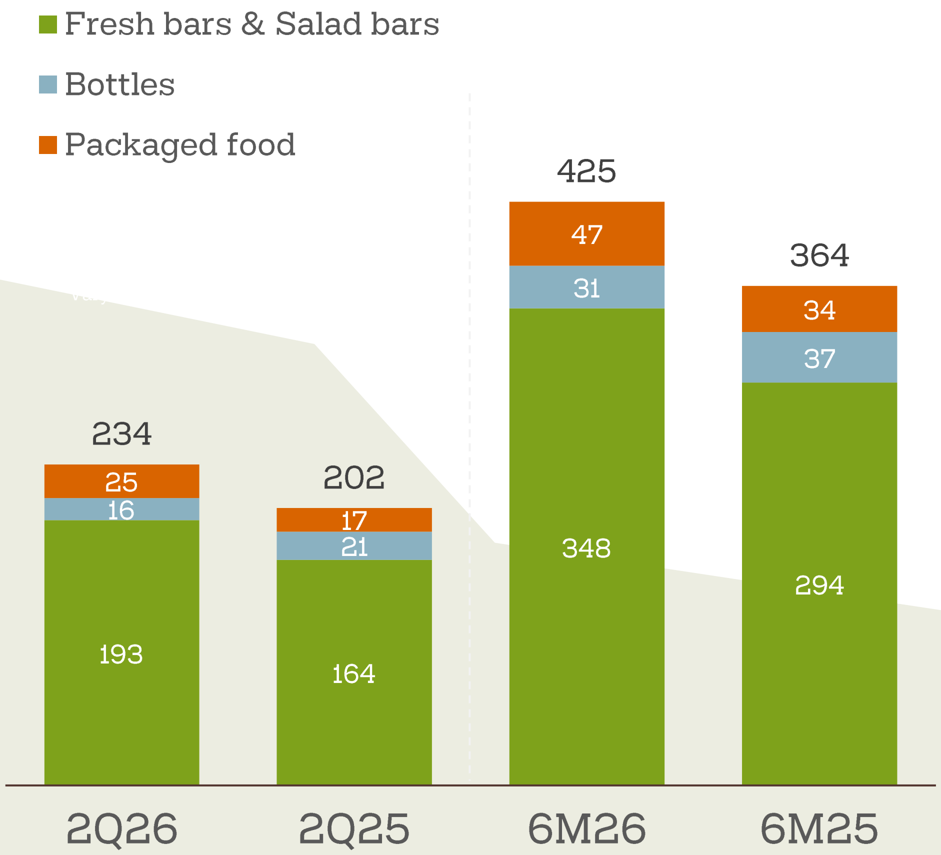
Adjusted EBITDA (CZKm)



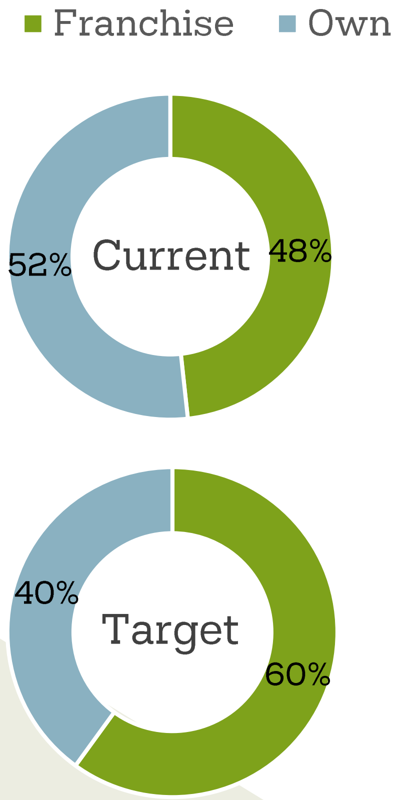
* Beers & Ciders segment further includes company F.H. Prager s.r.o. and PRAGER´S s.r.o. (not disclosed separately in the presentation).
** OnTrade – HoReCa, OffTrade – Retail.

FRESH & HERBS* | UGO

Revenue (CZKm)



Stores split



25 Salad bars

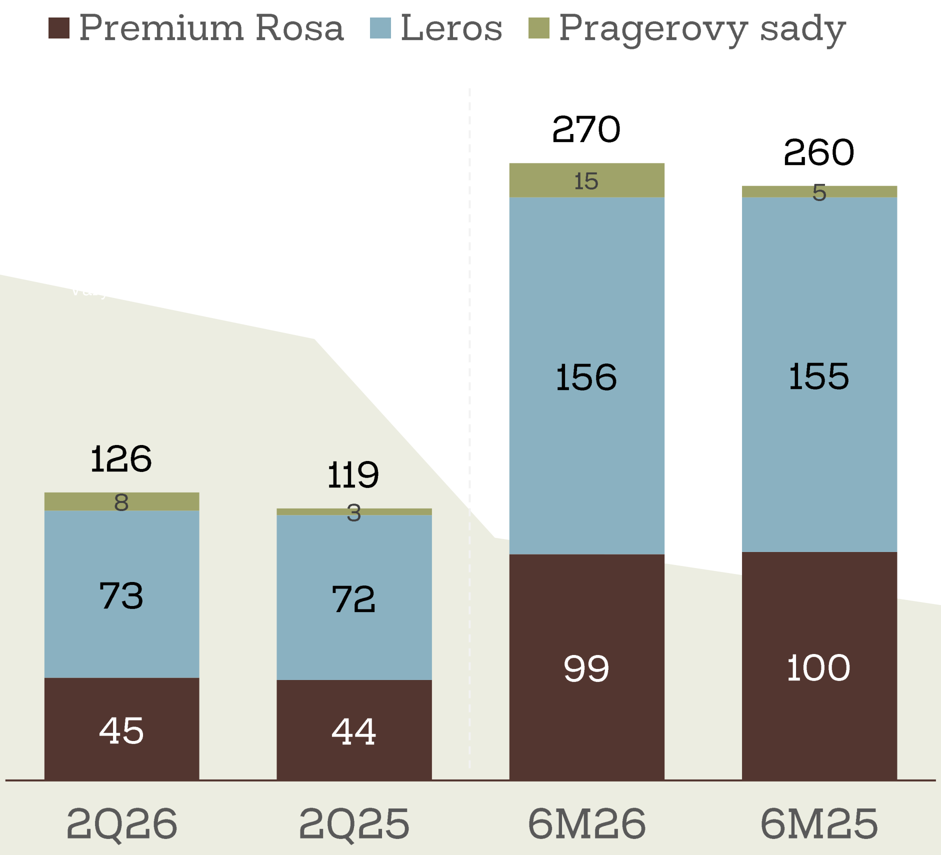
34 Fresh bars

** Fresh & Herbs segment further includes companies PRAGEROVA SKLIZEŇ s.r.o. and TAYLOR PAPA LALO COFFEE S.A. (not disclosed separately in the presentation due to immateriality).*

FRESH & HERBS* | LEROS AND PREMIUM ROSA

CS | Adriatic | F&H | B&C

Revenue (CZKm)**



PREMIUM ROSA

Producer of premium natural products such as syrups, juices and jams.

LEROS

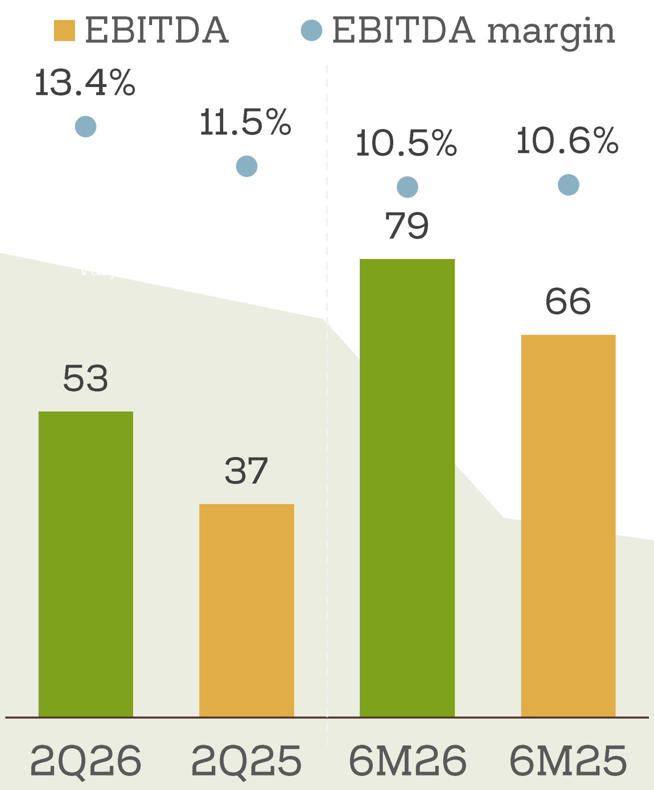
Certified producer of medical-grade herbal teas with history dating back to 1954. Owner of the Trepallini and Café Reserva brands. Distributor of Dilmah teas.

* Fresh & Herbs segment further includes companies PRAGEROVA SKLIZEŇ s.r.o. and TAYLOR PAPA LALO COFFEE S.A. (not disclosed separately in the presentation due to immateriality).
** The current year figures also incorporate PRAGEROVY SADY LIBINA s.r.o.

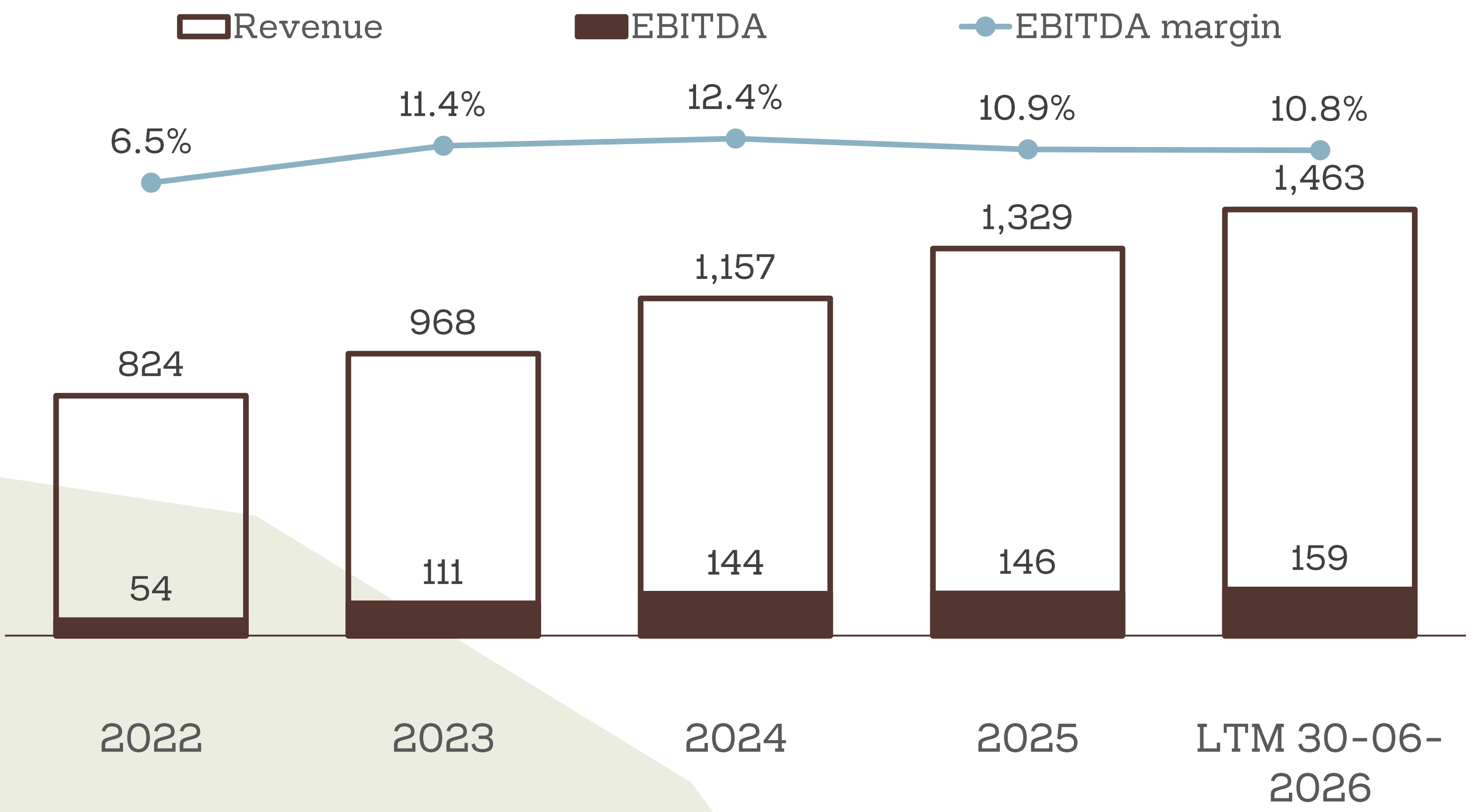
REVENUE AND EBITDA | FRESH & HERBS

CS Adriatic F&H B&C

Adjusted EBITDA (CZKm)



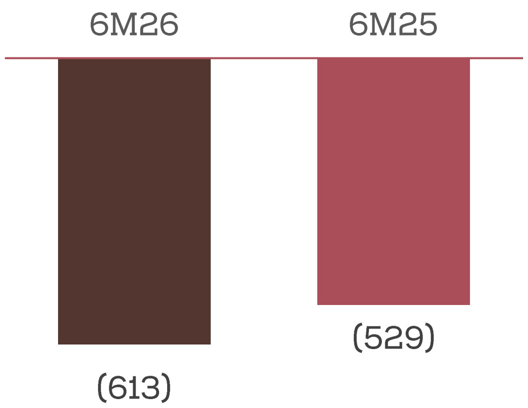
Long-term view | Adjusted EBITDA (CZKm)



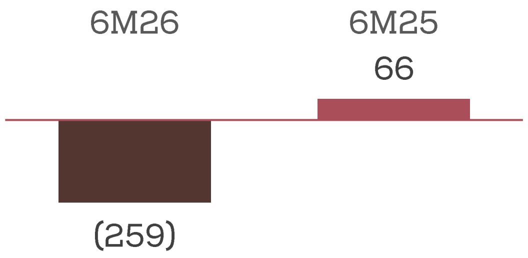
CONSOLIDATED FINANCIAL PERFORMANCE INDICATORS

SELECTED FINANCIAL PERFORMANCE INDICATORS

CAPEX (CZKm)



Working Capital (WC)* (CZKm)



- INV: +44 CZKm.
- REC: +215 CZKm.
- PAY: (578) CZKm.

Free CF (CZKm)

	6M26	6M25
Adjusted EBITDA	781.6	673.8
Change of WC	171.2	(185.4)
CAPEX	(613.1)	(528.6)
Taxes paid	(106.3)	(181.0)
Free CF	233.4	(221.2)
Cash bal.	*808.4*	*777.9*

- Improved EBITDA.
- Higher CAPEX.

ROCE**

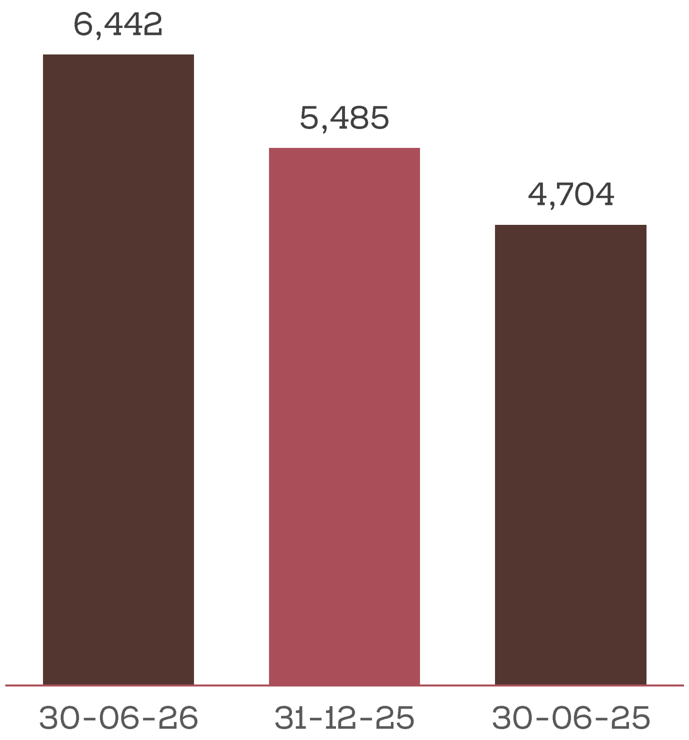
	6M26	6M25
Adjusted EBIT	343.3	314.0
Total assets	13,323.4	11,179.6
Cash & CE	808.4	777.9
Current liabilities	4,788.0	3,736.3
ROCE	4.4%	4.7%

- ROCE decreased slightly year-on-year to 4.4%, as the growth in capital employed – driven by increased CAPEX and recent acquisitions –slightly outpaced the improvement in adjusted EBIT.

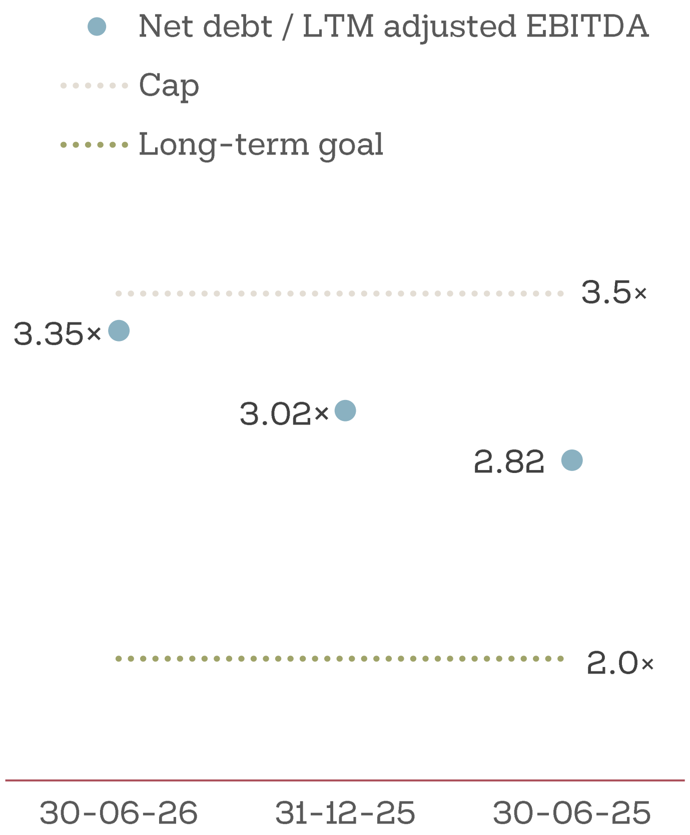
** Inventories + Trade and other receivables – Trade and other payables. Adjusted for items not representing working capital (e.g. derivatives).*
*** EBIT / (Total assets – Current liabilities – Cash and cash equivalents).*

SELECTED FINANCIAL PERFORMANCE INDICATORS

Net debt (CZKm)



Net debt / LTM adjusted EBITDA



Gross and net debt calculation (CZKm)

	30-06-26	31-12-25
L/T bank loans	5,402.3	4,064.6
L/T lease liabilities	491.4	386.7
S/T bank loans	1,160.7	1,512.9
S/T lease liabilities	195.9	155.9
Gross debt	7,250.3	6,120.1
Cash	(808.4)	(634.7)
Net debt	6,441.9	5,485.4

Change of Net debt / adjusted LTM EBITDA

The higher Net debt / adjusted LTM EBITDA ratio is driven by increased borrowings related to recent acquisitions, while the cash balance increased compared to end of 2025.

M&A

M&A STRATEGY | WHERE WE INVEST?

Authentic healthy raw materials

Extension of our portfolio

Mineral water

Strong love brands

No. 1 or 2

Synergies with current business

Geographic expansion

Countries up to 15 - 20 million inhabitants in Europe and Latin America

GOALS

GOALS

	2026
EBITDA	CZK 1.8 – 1.9 bn
Revenue development	10%*
Max CAPEX (% of EBITDA)	45 - 50%
Dividend per share paid out in 2026	CZK 21
Net debt / EBITDA	3.5**

** 10% revenue growth including new acquisitions. Goal for organic revenue growth for FY 2026 is 4%.*
*** Higher ratio goal is driven by increased borrowings related to the acquisition activities.*

REVENUE DEVELOPMENT

Period	Change
July 2026 vs July 2025 – Value	c. +8%
July 2026 vs July 2025 – Volume	c. +8%
August 2026 vs August 2025 - Value	c. +13%
August 2026 vs August 2025 – Volume	c. +16%

MORE ABOUT KOFOLA

OUR WORK IS ALSO APPRECIATED BY OUR SURROUNDINGS

CZECH TOP 100 – 100 Most Admired Companies 2026
Kofola ČeskoSlovensko ranked 3rd in the main ALL STARS ranking.

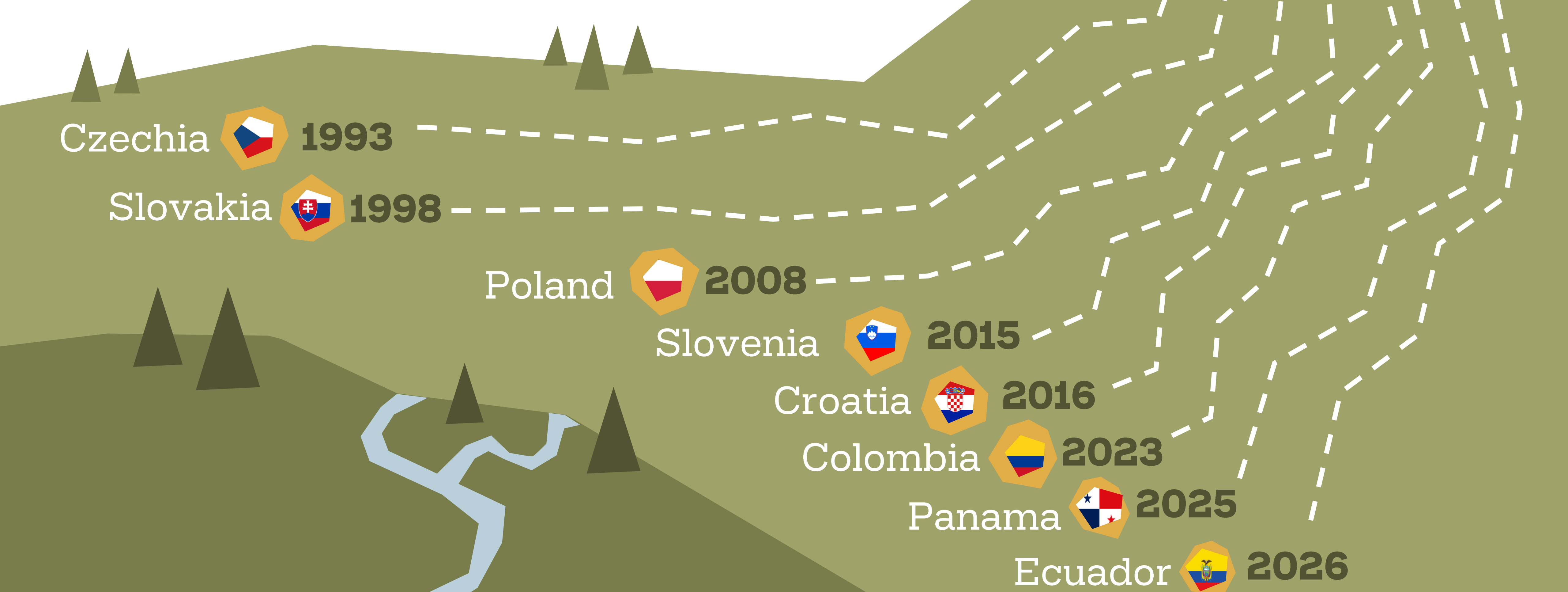
Randstad Award 2026
Kofola ČeskoSlovensko defended 1st place in the FMCG sector and ranked 5th overall among the most attractive employers in the Czech Republic.

PIVEX Golden Cup competition
Breweries from the Pivovary Zubr group won a total of 8 medal positions. Zubr Grand 11 became the overall champion and also won the pale lager category. Zubr Grál 10 won the pale draught beer category. Holba Horská 10, Holba Šerák 11 and Holba Ryzí Nealko also took medal positions. In the ZLATÝ SOUDEK PIVEX 2026 competition, Zubr Gradus 12 won the pale lager category; Holba Keprník 12 and Litovel Úrodná 10 took second places in their categories.

Best of Local 2026
Radenska received an award in the Shopping Experiences category, Best Brands to Feel Slovenia subcategory. The recognition was based on the selection of an editorial committee and more than 150,000 public votes.

WE MAINTAIN A FAMILY SPIRIT EVEN THOUGH WE HAVE ACTIVITIES IN 8 COUNTRIES ON 2 CONTINENTS

kofola® ČeskoSlovensko



WE ARE NOT AFRAID TO ENTER NEW SEGMENTS AND LEARN NEW THINGS

1990 → 2000 → 2010 → 2020

- 1993 Soft drinks
- 2003 HoReCa
- 2012 Fresh bars
- 2014 Salad bars
- 2018 Tea and herbs
- 2019 Coffee
- 2020 Ciders
- 2022 Herbal cosmetics
- 2023 Marketplace Supplo
- 2024 Vending machines
- 2024 Beer
- 2026 Cosmetics









OUR BEVERAGE PORTFOLIO COVERS ALL CATEGORIES

Category	Most important own brands	Distributed and license brands
Carbonated Beverages	Kofola original, Vinea, Top Topic, Targa, Ora, Inka, Nara	Royal Crown Cola, Orangina
Waters	Rajec, Radenska, Kláštorná Kalcia, Lipický Studenac, Studena, Korunní, Ondrášovka, Šaratica, Zaječická Horká, Bílinská Kyselka, Rudolfův Pramen, Excelsior	evian, Vincentka
Non-carbonated Beverages	Jupík, Premium Rosa, Nasze Domowe, Curiosa	
Syrups	Jupí	
Fresh & Salad Bars Coffee shops	UGO, Colo Coffee Roasters, Cokafe	
Beers & Ciders	Zubr, Holba, Litovel, Prager's, La Rana Dorada, Echando Pola, Sinners	
Other	Semtex, Mixa vending, Leros, Café Reserva, Trepallini, ASO Vending, Pedro Mandinga Rum, Tucancitos	Dilmah

WE SEEK AND UTILIZE OPPORTUNITIES AROUND US

Overview of key acquisitions

2000

- 2002 kofola
- 2008 Vinea

2010

- 2011 SEMTEX
- 2012 UGO
- 2014 mangaloo freshbar
- 2015 Radenska
- 2016 LIPIČKI STUDENAC
- 2017 PREMIUM ROSA
- 2018 LEROS, KLÁŠTORNÁ KALCIA
- 2019 espresso

2020

- 2020 Ondrášovka, KORUNNÍ, PRAGER'S
- 2021 General Plastic
- 2023 Apple plantations, Coffee plantations
- 2024 ZUBR, LITOVEL, HOLBA, mixa vending
- 2025 curiosa, ASO VENDING
- 2026 NOBILIS Tilia, ALTAFERMENTACIÓN, LA RANA DORADA, Echando Pola, COKAFE, SINNERS, PEDRO MANDINGA PANAMA RUM, colo COFFEE ROASTERS, ZAJEČICKÁ HOŘKÁ, BÍLINSKÁ KYSELKA, RUDOLFŮV PRAMEN, EXCELSIOR

WHAT WE HAVE ACHIEVED IN THE LAST THREE YEARS

2023

In addition to herbs, we are also learning how to grow apples and coffee.

We launched kombucha—a healthy beverage full of probiotic cultures.

2024

Through acquisitions, we have entered two new segments: brewing and vending machines.

2025

We introduced our own new brand of fruit juices and nectars, Curiosa.

We have launched the construction of the new Kofola headquarters in Ostrava, located in area “Dolní oblast Vítkovice”.

STABLE OWNERSHIP STRUCTURE ALLOWS US TO FOCUS ON THE DEVELOPMENT OF THE GROUP

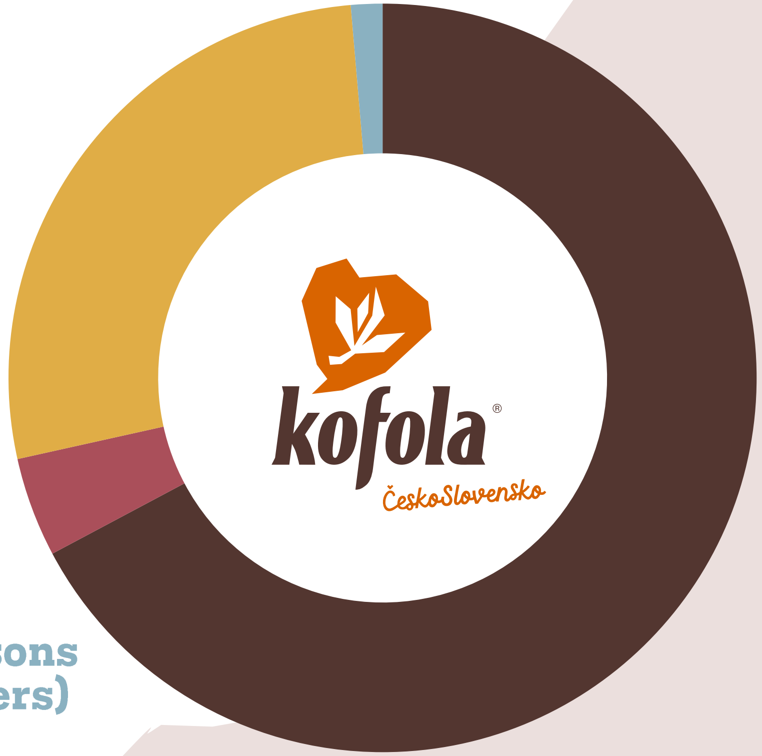
27.14% **Free float (others)**

Currently 6.1 million shares at Prague Stock Exchange.

4.30% **Radenska d.o.o.**

1.34% **Free float (key management persons - excl. Lykos alfa owners)**

Currently 0.3 million shares at Prague Stock Exchange.



67.22% **Lykos alfa a.s.**

Majority shares in hands of:

Jannis Samaras

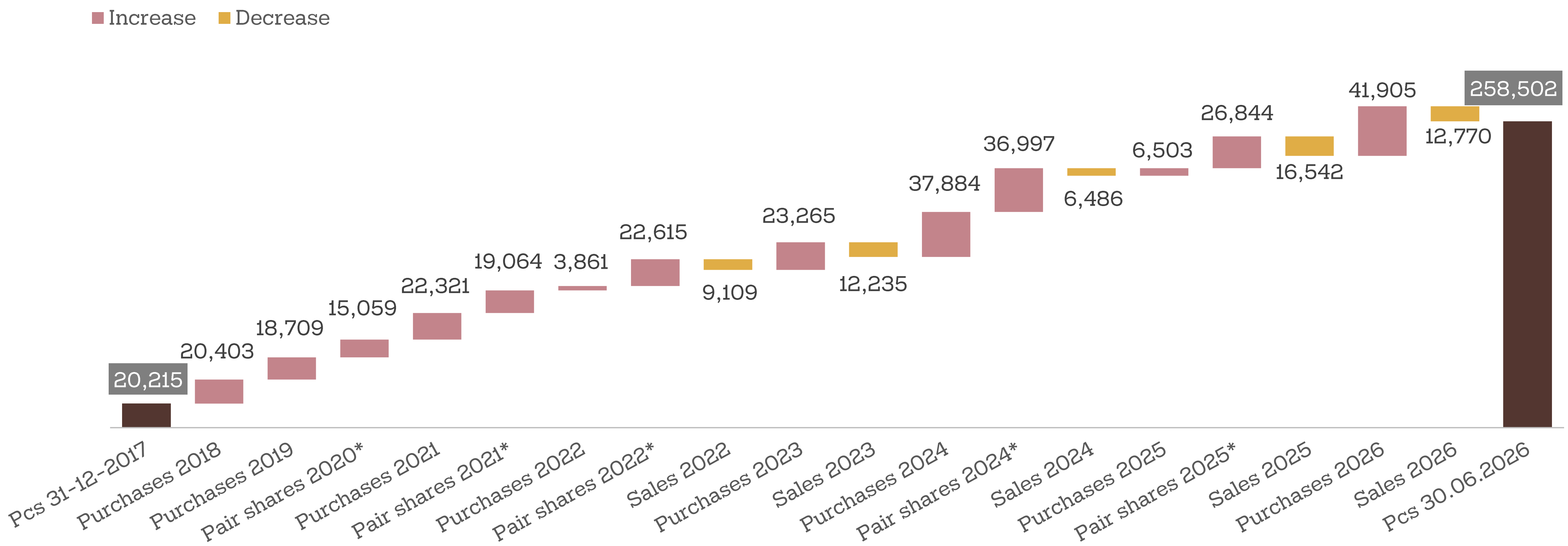
Niky and René Sommer

René Musila

Tomáš Jendřejek

SHARES OWNED BY KEY MANAGEMENT PERSONS

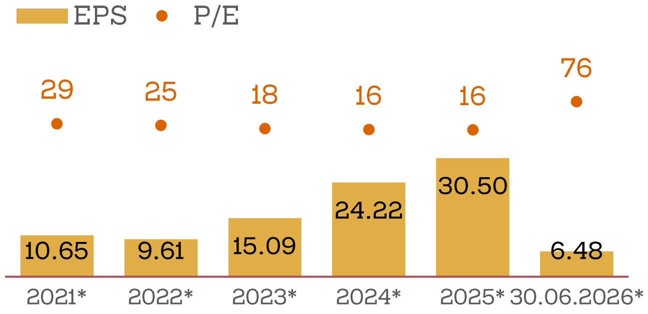
Development in years by type of transaction



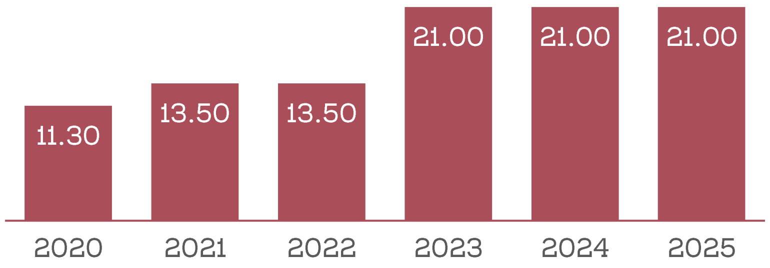
** Entitlement from Option scheme.*

KOFOLA LISTED ON PSE

Earnings per share (CZK)



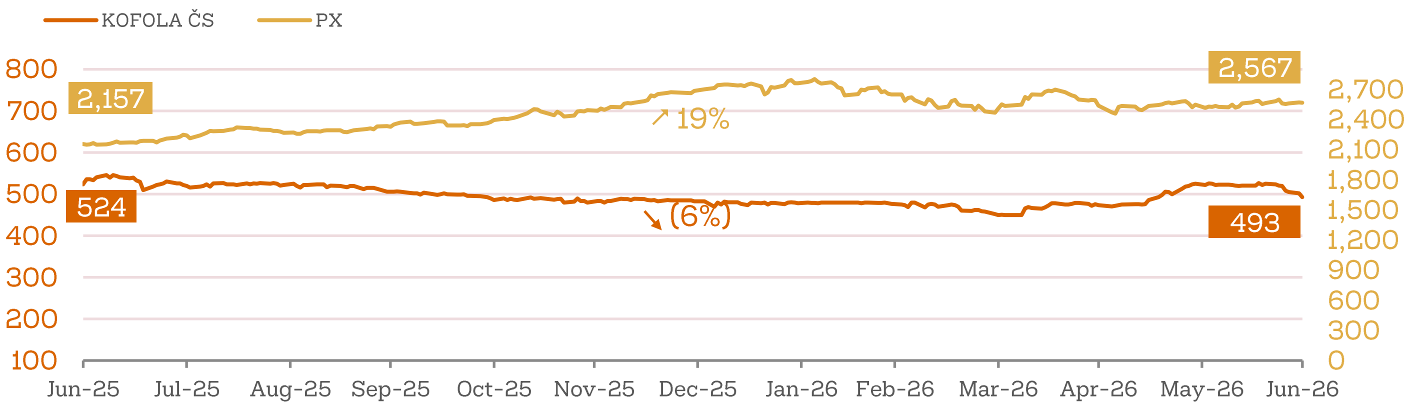
Dividends per share (CZK)



Dividends

Approximately CZK 300 million in each financial year. Subject on sufficient funds being available for distribution (distributable resources) without jeopardizing the Company's financial stability.

Share performance** (CZK)



About shares

Market capitalization	10,990 CZKm
Dividend yield (latest dividend to share price as at 30-06-26)	4.3%
Average transaction volume	4,027 per day

** Continuing operations, Adjusted. ** Largest impact on the index growth has a national energy provider.*

APPENDIX

RESULTS OF KOFOLA GROUP | 6M 2026

Reconciliation of reported and adjusted results (CZKm)	Reported	One-offs	Adjusted
Revenue	5,581.6	-	5,581.6
Cost of sales	(2,930.5)	-	(2,930.5)
Gross profit	**2,651.1**	**-**	**2,651.1**
Selling, marketing and distribution costs	(1,773.7)	-	(1,773.7)
Administrative costs	(545.1)	-	(545.1)
Other operating income/(costs), net	38.4	(27.4)	11.0
Operating profit/(loss)	**370.7**	**(27.4)**	**343.3**
Depreciation and amortisation	438.3	-	438.3
EBITDA	**809.0**	**(27.4)**	**781.6**
Finance income/(costs), net	(175.1)	-	(175.1)
Income tax	(42.0)	5.6	(36.4)
Profit/(loss) for the period	**153.6**	**(21.8)**	**131.8**
- attributable to shareholders of Kofola ČeskoSlovensko a.s.	138.2	(15.0)	123.2

One-offs

- Net gain on sold items of Property, plant and equipment of CZK 24.3 million recognized in all business segments.
- Costs connected to floods amounting to CZK 2.4 million mainly related to repair costs of properties (CzechoSlovakia segment).
- Advisory costs of CZK 8.7 million (CzechoSlovakia segment).
- Restructuring costs of CZK 2.0 million (Fresh & Herbs segment and Beers & Ciders segment).
- Costs connected with software implementation of CZK 1.7 million (Adriatic segment).
- Gain on bargain purchase related to new acquisition of SANTA-TRANS.SK, s.r.o. of CZK 17.8 million (CzechoSlovakia segment).

GROUP RESULTS COMPARISON 6M*

(CZKm)	6M26	6M25	Change	Change (%)
Revenue	5,581.6	5,064.6	517.0	10.2%
Cost of sales	(2,930.5)	(2,768.5)	(162.0)	5.9%
Gross profit	**2,651.1**	**2,296.1**	**355.0**	**15.5%**
Selling, marketing and distribution costs	(1,773.7)	(1,649.4)	(124.3)	7.5%
Administrative costs	(545.1)	(351.9)	(193.2)	54.9%
Other operating income/(costs), net	11.0	19.2	(8.2)	(42.7%)
Operating profit/(loss)	**343.3**	**314.0**	**29.3**	**9.3%**
Depreciation and amortisation	438.3	359.8	78.5	21.8%
EBITDA	**781.6**	**673.8**	**107.8**	**16.0%**
Finance income/(costs), net	(175.1)	(88.8)	(86.3)	97.2%
Income tax	(36.4)	(77.0)	40.6	(52.7%)
Profit/(loss) for the period	**131.8**	**148.2**	**(16.4)**	**(11.1%)**
- attributable to shareholders of Kofola ČeskoSlovensko a.s.	123.2	125.2	(2.0)	(1.6%)

** Adjusted for one-offs.*

Comments

- The Group delivered a solid first half of 2026, with consolidated revenue growing 10.2% year-on-year, supported by organic growth across most segments, an active innovation pipeline and the contribution of recently acquired businesses.
- Cost of sales rose only 5.9% year-on-year, well below the 10.2% increase in revenue, lifting gross profit by 15.5% and expanding the gross margin to 47.5% (from 45.3% in 6M25). This reflects the Group's cost discipline and sourcing savings, which more than offset continued pressure on energy and oil-linked input materials.
- The increase in selling, marketing and distribution costs reflects higher sales volumes across the Group, together with the newly acquired companies.
- The increase in administrative costs relates primarily to the newly acquired companies and their integration (CZK 131 million), together with higher personnel expenses due to valorization.
- Group EBITDA rose 16.0% to CZK 781.6 million, with the margin improving to 14.0% (from 13.3%).
- Financial result was primarily impacted by an increase in interest expense on the financing of this year's acquisitions and of major logistics investments.

GROUP RESULTS COMPARISON 2Q*

(CZKm)	2Q26	2Q25	Change	Change (%)
Revenue	3,201.5	2,971.5	230.0	7.7%
Cost of sales	(1,584.4)	(1,538.7)	(45.7)	3.0%
Gross profit	**1,617.1**	**1,432.8**	**184.3**	**12.9%**
Selling, marketing and distribution costs	(981.5)	(928.5)	(53.0)	5.7%
Administrative costs	(273.9)	(189.3)	(84.6)	44.7%
Other operating income/(costs), net	9.8	9.7	0.1	1.0%
Operating profit/(loss)	**371.5**	**324.7**	46.8	14.4%
Depreciation and amortisation	222.7	186.4	36.3	19.5%
EBITDA	**594.2**	**511.1**	83.1	16.3%
Finance income/(costs), net	(59.7)	(43.2)	(16.5)	38.2%
Income tax	(57.7)	(56.4)	(1.3)	2.3%
Profit/(loss) for the period	**254.1**	**225.1**	29.0	12.9%
- attributable to shareholders of Kofola ČeskoSlovensko a.s.	234.2	200.6	33.6	16.7%

Comments

- Second-quarter revenue rose 7.7% year-on-year and EBITDA increased 14.4%. After April and May were held back by unfavourable spring weather, sales accelerated firmly in June with the start of the summer season, and profit for the period grew 12.9%. Development in 2Q25 was influenced by cold spring months and the sugar tax implemented in Slovakia.
- EBITDA margin at 18.6% vs 17.2% in 2Q25.

** Adjusted for one-offs.*

CONSOLIDATED INCOME STATEMENT*

(CZKm)	6M26	6M25	2025**	2024**	2023**	2022**	2021**	2020**
Revenue	**5,581.6**	**5,064.6**	**10,754.3**	**11,082.0**	**8,690.1**	**7,875.3**	**6,636.2**	**6,171.5**
Cost of sales	(2,930.5)	(2,768.5)	(5,675.0)	(6,037.1)	(4,802.7)	(4,564.0)	(3,710.2)	(3,349.5)
Gross profit	2,651.1	2,296.1	5,079.3	5,044.9	3,887.4	3,311.3	2,926.0	2,822.0
Selling, marketing and distribution costs	(1,773.7)	(1,649.4)	(3,356.4)	(3,201.0)	(2,487.8)	(2,330.0)	(2,033.6)	(2,041.7)
Administrative costs	(545.1)	(351.9)	(688.7)	(705.9)	(707.1)	(466.5)	(466.4)	(425.7)
Other operating income/(costs), net	11.0	19.2	21.6	38.9	26.5	17.8	93.0	55.6
Operating profit/(loss)	343.3	314.0	1,055.8	1,176.9	719.0	532.6	519.0	410.2
EBITDA	**781.6**	**673.8**	**1,816.4**	**1,851.0**	**1,253.4**	**1,110.4**	**1,128.1**	**1,030.3**

** Adjusted for one-offs. ** All Y/E periods audited.*

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

(CZKm)	30.6.2026	31.12.2025*	31.12.2024*	31.12.2023*	31.12.2022*	31.12.2021*	31.12.2020*
Non-current assets	9,404.7	8,476.4	7,246.1	5,130.3	5,089.0	5,306.3	5,683.6
Current assets	3,918.7	3,061.9	3,626.9	2,897.3	2,414.4	1,929.2	1,853.7
Total assets	**13,323.4**	**11,538.3**	**10,873.0**	**8,027.6**	**7,503.4**	**7,235.5**	**7,537.3**
Equity attributable to owners of Kofola ČeskoSlovensko a.s.	1,658.0	1,947.9	1,690.6	1,457.9	1 332.3	1,336.5	1,338.4
Equity attributable to non-controlling interests	350.2	335.0	333.4	-	(44.7)	(39.5)	(31.2)
Total equity	**2,008.2**	**2,282.9**	**2,024.0**	**1,457.9**	**1,287.6**	**1,297.0**	**1,307.2**
Non-current liabilities	6,527.2	5,114.5	4,740.0	3,762.7	3,664.0	3,436.0	3,993.3
Current liabilities	4,788.0	4,140.9	4,109.0	2,807.0	2,551.8	2,502.5	2,236.8
Total liabilities	**11,315.2**	**9,255.4**	**8,849.0**	**6,569.8**	**6,215.8**	**5,938.5**	**6,230.1**
Total liabilities and equity	**13,323.4**	**11,538.3**	**10,873.0**	**8,027.6**	**7,503.4**	**7,235.5**	**7,537.3**

** All Y/E periods audited.*

CONSOLIDATED STATEMENT OF CASH FLOWS

(CZKm)	6M26	6M25	2025*	2024*	2023*	2022*	2021*	2020*
Net cash flows from operating activities	494.4	102.7	1,216.9	1,676.1	1,484.7	922.8	1,142.0	785.0
Net cash flows from investing activities	(1,112.9)	(720.1)	(1,872.1)	(2,335.8)	(396.1)	(382.2)	(230.5)	(1,349.3)
Net cash flows from financing activities	792.8	172.2	79.1	809.7	(656.3)	(296.3)	(1,052.1)	325.0
Cash and cash equivalents at the beginning of the period	634.7	1,230.0	1,230.0	1,071.1	626.4	391.5	543.9	774.5
Effects of exchange rates changes on cash and cash equivalents	(0.5)	(6.9)	(19.2)	8.9	12.4	(9.3)	(11.8)	8.6
Cash and cash equivalents at the end of the period	**808.4**	**777.9**	**634.7**	**1,230.0**	**1,071.1**	**626.4**	**391.5**	**543.9**

**All Y/E periods audited.*

REFINEMENT OF EBITDA FOR THE IMPACTS OF SHARE-BASED PAYMENTS (SBP)

	2021	2022	2023	2024	2025	2026 - goal
Reported EBITDA	1,154	1,068	1,288	1,917	1,925	1,800 – 1,900
Adjusted EBITDA – excluding the SBP impact	1,134	1,108	1,432	1,948	1,816	1,850 – 1,950

Comment

This slide presents our alternative EBITDA overview, prompted by the approaching end of the SBP program in 2026. Given that the creation and release of provision have counteracted each other over the last three years, we wanted to share this view. Being this close to the end of the program allows us to predict its impact much more accurately.

CONTACT

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AUTHORIZATION

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