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1. BUSINESS OVERVIEW AND OTHER MATTERS



1.1. BUSINESS OVERVIEW

In the following sections of chapter 1 a reconciliation between reported and adjusted financial statements is presented, there are also comments in relation to the consolidated statement of financial position and consolidated statement of cash flows. A current valid dividend policy is provided too. Business results are commented within the investor presentation which can be found on our webpages at following link <http://investor.kofola.cz/en/investor-2/reports-and-presentations/investor-presentations/>.

The description of the financial performance and financial position of Kofola Group should be read along with the financial statements and with other financial information contained in the attached consolidated financial statements. The Board of Directors is presenting and commenting on the consolidated financial results adjusted for one-off events.

1.1.1 ADJUSTED CONSOLIDATED FINANCIAL RESULTS

Adjusted consolidated financial results	3M21	One-off adjustments	3M21 adjusted
	CZK'000 000	CZK'000 000	CZK'000 000
Revenue	1,155.4	-	1,155.4
Cost of sales	(745.3)	-	(745.3)
Gross profit	410.1	-	410.1
Selling, marketing and distribution costs	(399.6)	-	(399.6)
Administrative costs	(105.3)	-	(105.3)
Other operating income/(costs), net	26.3	1.6	27.9
Operating profit/(loss)	(68.5)	1.6	(66.9)
Depreciation and amortisation	161.5	(3.5)	158.0
EBITDA	93.0*	(1.9)	91.1**
Finance income/(costs), net	(32.9)	-	(32.9)
Income tax	(6.3)	-	(6.3)
Profit/(loss) for the period	(107.7)	1.6	(106.1)
- attributable to owners of Kofola ČeskoSlovensko a.s.	(103.3)	1.6	(101.7)

* EBITDA refers to operating profit/(loss) plus depreciation and amortisation.

** Adjusted EBITDA refers to EBITDA adjusted for the effects of events and transactions that are non-recurring, extraordinary or unusual in nature, including in particular results from the sale of non-current assets and financial assets, costs not arising from ordinary operations, such as those associated with the impairment of non-current assets, financial assets, goodwill and intangible assets, relocation costs and the costs of Group layoffs.

The result of the Kofola Group for the 3-month period ended 31 March 2021 was affected by the following one-off items:

In Other operating income/(costs), net:

- The impairment of Property, plant and equipment of CZK 2.6 million (Fresh & Herbs segment) and release of impairment of CZK 0.3 million (CzechoSlovakia segment).
- Costs connected with the earlier termination of rent contracts of CZK 1.8 million (Fresh & Herbs segment).
- Costs connected with the maintenance of closed Grodzisk Wielkopolski plant of CZK 0.7 million (Fresh & Herbs segment).
- Restructuring costs of CZK 0.7 million (Fresh & Herbs segment).
- Costs arising on integration of acquired subsidiaries of CZK 0.1 million (CzechoSlovakia segment).
- Net gain on sold items of Property, plant and equipment of CZK 4.0 million recognized in all business segments (mainly CzechoSlovakia).

1. BUSINESS OVERVIEW AND OTHER MATTERS

Adjusted consolidated financial results	3M20	One-off adjustments	3M20 adjusted
	CZK'000 000	CZK'000 000	CZK'000 000
Revenue	1,289.3	-	1,289.3
Cost of sales	(738.9)	-	(738.9)
Gross profit	550.4	-	550.4
Selling, marketing and distribution costs	(457.1)	-	(457.1)
Administrative costs	(116.3)	-	(116.3)
Other operating income/(costs), net	(7.2)	8.7	1.5
Operating profit/(loss)	(30.2)	8.7	(21.5)
Depreciation and amortisation	143.5	(3.1)	140.4
EBITDA	113.3*	5.6	118.9**
Finance income/(costs), net	33.0	-	33.0
Income tax	(15.4)	-	(15.4)
Profit/(loss) for the period	(12.6)	8.7	(3.9)
- attributable to owners of Kofola ČeskoSlovensko a.s.	(8.9)	8.7	(0.2)

* EBITDA refers to operating profit/(loss) plus depreciation and amortisation.

** Adjusted EBITDA refers to EBITDA adjusted for the effects of events and transactions that are non-recurring, extraordinary or unusual in nature, including in particular results from the sale of non-current assets and financial assets, costs not arising from ordinary operations, such as those associated with the impairment of non-current assets, financial assets, goodwill and intangible assets, relocation costs and the costs of Group layoffs.

The result of the Kofola Group for the 3-month period ended 31 March 2020 was affected by the following one-off items:

In Other operating income/(costs), net:

- Costs connected with the maintenance of closed Grodzisk Wielkopolski plant of CZK 5.0 million (Fresh & Herbs segment).
- Advisory costs – CzechoSlovakia segment incurred costs of CZK 1.4 million.
- Restructuring costs of CZK 0.7 million (Fresh & Herbs segment) and of CZK 0.6 million (CzechoSlovakia segment).
- Severance costs in LEROS (Fresh & Herbs segment) of CZK 0.7 million.
- Loss on sold items of Property, plant and equipment (mainly machines) of CZK 0.3 million recognized in the Adriatic segment.

Adjusted consolidated financial results	3M21	3M20	Change	Change
	CZK'000 000	CZK'000 000	CZK'000 000	%
Revenue	1,155.4	1,289.3	(133.9)	(10.4%)
Cost of sales	(745.3)	(738.9)	(6.4)	0.9%
Gross profit	410.1	550.4	(140.3)	(25.5%)
Selling, marketing and distribution costs	(399.6)	(457.1)	57.5	(12.6%)
Administrative costs	(105.3)	(116.3)	11.0	(9.5%)
Other operating income/(costs), net	27.9	1.5	26.4	1,760.0%
Operating profit/(loss)	(66.9)	(21.5)	(45.4)	(211.2%)
EBITDA	91.1	118.9	(27.8)	(23.4%)
Finance income/(costs), net	(32.9)	33.0	(65.9)	(199.7%)
Income tax	(6.3)	(15.4)	9.1	(59.1%)
Profit/(loss) for the period	(106.1)	(3.9)	(102.2)	(2,620.5%)
- attributable to owners of Kofola ČeskoSlovensko a.s.	(101.7)	(0.2)	(101.5)	(50,750.0%)

1.1.2 FINANCIAL POSITION

ASSETS

Property, plant and equipment decreased mainly as a net result of additions (including lease additions) of CZK 89.9 million and depreciation charge of CZK 143.3 million. The most significant additions realized by the Group in 3M21 were represented by investments into the production machinery, returnable packages and assets arising as a result of the lease capitalization.

Intangible assets decreased mainly as a result of amortization of CZK 20.3 million.

Other non-current assets contain mainly prepayments, deferred expenses, purchased bonds and receivable from derivatives. The decrease is attributable to the decrease of the receivable related to the government grant due to management decision not to utilize the existing entitlement from the government grant in relation to the new administrative premises. However, the management still plans to continue with the project.

Trade and other receivables increased mainly due to higher trade receivables.

1. BUSINESS OVERVIEW AND OTHER MATTERS



LIABILITIES

Increase of Bank credits and loans is a net result of regular repayments and drawings of the Group's overdraft.

The Group's provisions decreased by CZK 43.3 million to CZK 64.9 million due to payment of annual employee bonuses.

Decrease of other non-current liabilities is connected with the release of the receivable from the government grant (as described above).

Trade and other payables decreased due to decrease of trade payables, capital expenditures and advances received for the returnable packages.

The Group's consolidated Net debt (calculated as total non-current and current liabilities relating to credits, loans, leases and other debt instruments less cash and cash equivalents) amounted to CZK 4,074.4 million as at 31 March 2021, which represents an increase of CZK 226.1 million compared to CZK 3,848.3 million as at 31 December 2020. Increase is attributable to the pervasive effect of COVID-19 during whole 3M21.

The Group's consolidated Net debt / Adjusted LTM EBITDA as at 31 March 2021 was of 4.1 (as of 31 December 2020: 3.7).

As of 31 March 2021, the Group obtained a bank waiver for the breach of covenants Debt service coverage ratio and Net debt/EBITDA ratio (mainly due to COVID-19 related losses).

1.1.3 CASHFLOWS

Decrease of Cash flows from operating activities is attributable to the pervasive effect of COVID-19 during whole 3M21.

Decrease of Cash flows from investing activities results from cash receipts for the sale of Hoop Polska and Megapack in 3M20 which outweighed the effect of lower CAPEX in 3M21.

Higher Cash flows from financing activities result mainly from overdraft drawing in 3M21 as compared to its repayment in 3M20. The amount of dividends paid in 3M21 of CZK 13.1 million represents the withholding tax that was due in January 2021.

1.1.4 DIVIDEND POLICY

On General Meeting held on 21 June 2017, the Company announced the change in the dividend policy with the aim of distributing of a dividend to the shareholders of Kofola of at least 60% of its consolidated net profit achieved in each financial year from 2017 until 2020, subject to sufficient distributable profits. Updated dividend policy for 2021 and following years will be approved on the annual General Meeting which is planned in the third quarter of 2021.



INTERIM CONSOLIDATED FINANCIAL STATEMENTS 3M 2021
KOFOLA ČESKOSLOVENSKO A.S.
(UNAUDITED)

1. CONSOLIDATED FINANCIAL STATEMENTS



1.1. CONSOLIDATED STATEMENT OF PROFIT OR LOSS

for the 3-month period ended 31 March 2021 and 31 March 2020 in CZK thousand.

Consolidated statement of profit or loss	Note	3M21 CZK'000	3M20 CZK'000
Revenue	4.2	1,155,366	1,289,321
Cost of sales	4.3	(745,338)	(738,918)
Gross profit		410,028	550,403
Selling, marketing and distribution costs	4.3	(399,564)	(457,123)
Administrative costs	4.3	(105,290)	(116,297)
Other operating income	4.4	36,962	6,379
Other operating expenses	4.5	(10,678)	(13,593)
Operating profit/(loss)		(68,542)	(30,231)
Finance income	4.6	1,486	66,281
Finance costs	4.7	(34,353)	(33,341)
Profit/(loss) before income tax		(101,409)	2,709
Income tax (expense)/benefit	4.8	(6,299)	(15,350)
Profit/(loss) for the period	1.2	(107,708)	(12,641)
<i>Attributable to:</i>			
Owners of Kofola ČeskoSlovensko a.s.	1.5	(103,310)	(8,943)
Non-controlling interests	1.5	(4,398)	(3,698)
Earnings/(loss) per share for profit/(loss) attributable to the ordinary equity holders of the Company (in CZK)			
Basic earnings/(loss) per share	4.9	(4.64)	(0.40)

The above consolidated statement of profit or loss should be read in conjunction with the accompanying notes.

1. CONSOLIDATED FINANCIAL STATEMENTS



1.2. CONSOLIDATED STATEMENT OF OTHER COMPREHENSIVE INCOME

for the 3-month period ended 31 March 2021 and 31 March 2020 in CZK thousand.

Consolidated statement of other comprehensive income	Note	3M21 CZK'000	3M20 CZK'000
Profit/(loss) for the period	1.1	(107,708)	(12,641)
Other comprehensive income			
<i>Items that may be reclassified to profit or loss:</i>			
Exchange differences		(6,746)	74,432
<i>Exchange differences on translation of foreign subsidiaries</i>		(6,746)	74,432
Derivatives accounted through Other comprehensive income		17,630	(21,016)
<i>Derivatives - Cash flow hedges</i>		21,765	(25,946)
<i>Deferred tax from Cash flow hedges</i>	4.8	(4,135)	4,930
Other comprehensive income/(loss) for the period, net of tax		10,884	53,416
Total comprehensive income/(loss) for the period	1.5	(96,824)	40,775
Attributable to:			
Owners of Kofola ČeskoSlovensko a.s.	1.5	(92,426)	44,473
Non-controlling interests	1.5	(4,398)	(3,698)

The above consolidated statement of other comprehensive income should be read in conjunction with the accompanying notes.

1. CONSOLIDATED FINANCIAL STATEMENTS



1.3. CONSOLIDATED STATEMENT OF FINANCIAL POSITION

as at 31 March 2021 and 31 December 2020 in CZK thousand.

Assets	Note	31.3.2021	31.12.2020
		CZK' 000	CZK' 000
Non-current assets		5,543,119	5,683,537
Property, plant and equipment	4.10	3,372,769	3,448,570
Goodwill	4.11	647,002	647,019
Intangible assets	4.11	1,317,924	1,339,224
Other receivables		162,191	208,651
Deferred tax assets		43,233	40,073
Current assets		1,780,610	1,853,712
Inventories		546,749	519,192
Trade and other receivables		838,673	783,420
Income tax receivables		12,450	7,211
Cash and cash equivalents	1.4	382,738	543,889
Total assets		7,323,729	7,537,249
Liabilities and equity	Note	31.3.2021	31.12.2020
		CZK' 000	CZK' 000
Equity attributable to owners of Kofola ČeskoSlovensko a.s.	1.5	1,245,965	1,338,391
Share capital	1.5	1,114,597	1,114,597
Share premium and capital reorganisation reserve	1.5	(1,962,871)	(1,962,871)
Other reserves	1.5	2,454,733	2,449,921
Foreign currency translation reserve	1.5	53,321	60,067
Own shares	1.5	(477,333)	(490,151)
Retained earnings/(Accumulated deficit)	1.5	63,518	166,828
Equity attributable to non-controlling interests	1.5	(35,597)	(31,199)
Total equity	1.5	1,210,368	1,307,192
Non-current liabilities		3,804,131	3,993,268
Bank credits and loans	4.12	3,134,220	3,252,207
Lease liabilities		315,115	322,372
Provisions		41,031	41,315
Other liabilities		19,904	91,390
Deferred tax liabilities		293,861	285,984
Current liabilities		2,309,230	2,236,789
Bank credits and loans	4.12	876,606	685,157
Lease liabilities		131,235	132,422
Provisions		23,885	66,865
Trade and other payables		1,267,535	1,320,878
Income tax liabilities		9,969	31,467
Total liabilities		6,113,361	6,230,057
Total liabilities and equity		7,323,729	7,537,249

The above consolidated statement of financial position should be read in conjunction with the accompanying notes.

1. CONSOLIDATED FINANCIAL STATEMENTS

1.4. CONSOLIDATED STATEMENT OF CASH FLOWS

for the 3-month period ended 31 March 2021 and 31 March 2020 in CZK thousand.

Consolidated statement of cash flows	Note	3M21 CZK '000	3M20 CZK '000
Cash flows from operating activities			
Profit/(loss) before income tax	1.1	(101,409)	2,709
Adjustments for:			
Non-cash movements			
Depreciation and amortisation	4.3	161,542	143,507
Net interest	4.6, 4.7	21,600	29,277
Impairment of non-current assets		2,360	-
Change in the balance of provisions		(42,999)	(22,977)
Change in the balance of other impairments		314	750
(Gain)/loss on realized derivatives	4.6, 4.7	2,477	(749)
Realized (gain)/loss on sale of Property, plant and equipment and Intangible assets	4.4, 4.5	(3,955)	(2,071)
Net exchange differences		4,325	(57,670)
Other		8,634	2
Cash movements			
Income taxes paid		(33,178)	(18,949)
Change in operating assets and liabilities			
Change in receivables		(62,144)	(5,657)
Change in inventories		(27,462)	(40,390)
Change in payables		(36,461)	(66,876)
Net cash inflow/(outflow) from operating activities		(106,356)	(39,094)
Cash flows from investing activities			
Sale of Property, plant and equipment		4,565	2,762
Acquisition of Property, plant and equipment and Intangible assets		(60,176)	(129,449)
Proceeds from sale of subsidiary, net of cash disposed		-	138,492
Proceeds from sale of equity accounted investee		-	113,899
Acquisition of subsidiaries, net of cash acquired	4.17	-	(2,971)
Dividends and interest received		3	7
Net cash inflow/(outflow) from investing activities		(55,608)	122,740
Cash flows from financing activities			
Lease payments		(38,468)	(28,633)
Proceeds from loans and bank credits		191,975	520
Repayment of loans and bank credits		(119,427)	(300,979)
Dividends paid to Company's shareholders		(13,119)	-
Interest paid		(21,012)	(29,601)
Derivatives	4.6, 4.7	(2,477)	749
Purchase of own shares	1.5	-	(4,410)
Payments of acquired subsidiaries' liabilities to former owners		-	(6,942)
Dividends not yet drawn		4,800	-
Other		(484)	(485)
Net cash inflow/(outflow) from financing activities		1,788	(369,781)
Net increase/(decrease) in cash and cash equivalents		(160,176)	(286,135)
Cash and cash equivalents at the beginning of the period	1.3	543,889	774,495
Effects of exchange rate changes on cash and cash equivalents		(975)	15,028
Cash and cash equivalents at the end of the period	1.3	382,738	503,388

The above consolidated statement of cash flows should be read in conjunction with the accompanying notes.

1. CONSOLIDATED FINANCIAL STATEMENTS



1.5. CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the 3-month period ended 31 March 2021 and 31 March 2020 in CZK thousand.

Consolidated statement of changes in equity	Note	Equity attributable to owners of Kofola ČeskoSlovensko a.s.							Equity attributable to non-controlling interests	Total equity
		Share capital	Share premium and capital reorganisation reserve	Other reserves	Foreign currency translation reserve	Own shares	Retained earnings/ (Accumulated deficit)	Total		
		CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000		
Balance as at 1 January 2020		1,114,597	(1,962,871)	2,463,337	33,011	(490,164)	372,120	1,530,030	(16,480)	1,513,550
Profit/(loss) for the period	1.1	-	-	-	-	-	(8,943)	(8,943)	(3,698)	(12,641)
Other comprehensive income/(loss)	1.2	-	-	(21,016)	74,432	-	-	53,416	-	53,416
Total comprehensive income/(loss) for the period	1.2	-	-	(21,016)	74,432	-	(8,943)	44,473	(3,698)	40,775
Own shares purchase		-	-	-	-	(4,410)	-	(4,410)	-	(4,410)
Option scheme		-	-	317	-	-	-	317	-	317
Shares transfer to option scheme participants		-	-	(3,235)	-	3,235	-	-	-	-
Transactions with owners in their capacity as owners		-	-	(2,918)	-	(1,175)	-	(4,093)	-	(4,093)
Balance as at 31 March 2020		1,114,597	(1,962,871)	2,439,403	107,443	(491,339)	363,177	1,570,410	(20,178)	1,550,232
Balance as at 1 January 2021		1,114,597	(1,962,871)	2,449,921	60,067	(490,151)	166,828	1,338,391	(31,199)	1,307,192
Profit/(loss) for the period	1.1	-	-	-	-	-	(103,310)	(103,310)	(4,398)	(107,708)
Other comprehensive income/(loss)	1.2	-	-	17,630	(6,746)	-	-	10,884	-	10,884
Total comprehensive income/(loss) for the period	1.2	-	-	17,630	(6,746)	-	(103,310)	(92,426)	(4,398)	(96,824)
Shares transfer to option scheme participants		-	-	(12,818)	-	12,818	-	-	-	-
Transactions with owners in their capacity as owners		-	-	(12,818)	-	12,818	-	-	-	-
Balance as at 31 March 2021		1,114,597	(1,962,871)	2,454,733	53,321	(477,333)	63,518	1,245,965	(35,597)	1,210,368

The above consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

2. GENERAL INFORMATION



2.1. CORPORATE INFORMATION

KOFOLA GROUP

Kofola Group is one of the leading producers and distributors of non-alcoholic beverages in Central and Eastern Europe that belongs to the top players in CzechoSlovakia.

The Group produces its products with care and love in eleven main production plants located in the Czech Republic (six plants), Slovakia (two plants), Slovenia (one plant), Croatia (one plant) and Poland (one plant).

The Group distributes its products using a wide variety of packaging, including KEGs that are used in the HoReCa channel to serve our widely popular drink „Kofola Draught” and which are considered as one of our most environmentally friendly packaging. The Group distributes its products through Retail, HoReCa and Impulse channels.

Key own brands include carbonated beverages Kofola and Vinea, waters Radenska, Studenac, Rajec, Ondrášovka, Korunni and Klášterná Kalcia, syrup Jupí, beverages for children Jupík, Semtex energy drink, UGO fresh juices and salads, Leros teas and coffee brands Café Reserva and Trepallini. In selected markets, the Group distributes among others Rauch, Evian, Badoit, Vincentka or Dilmah products and under the licence produces Royal Crown Cola, Orangina, Rauch or Pepsi. The Group also produces and distributes water, carbonated and non-carbonated beverages and syrups under private labels for third parties, mostly big retail chains.

Despite the fact that the Group’s portfolio includes more than 30, mostly well-established and recognisable brands with a wide market, the Group’s key brand is Kofola. Main brands by categories are shown in the visualisation below:

CATEGORY	MAIN OWN BRANDS	DISTRIBUTED AND LICENCED BRANDS
Carbonated Beverages		
Waters		
Non-carbonated Beverages		
Syrups		
Fresh & Salad Bars		
Other		

KOFOLA ČESKOSLOVENSKO

Kofola ČeskoSlovensko a.s. (“the Company”) is a joint-stock company registered on 12 September 2012. Its registered office is Nad Porubkou 2278/31a, Ostrava, 708 00, Czech Republic and the identification number is 24261980. The Company is recorded in the Commercial Register kept by the Regional Court in Ostrava, section B, Insert No. 10735. The Company’s websites are <https://www.kofola.cz/> and the phone number is +420 595 601 030. LEI: 3157005DO9L5OWHBQ359.

Main area of activity of Kofola ČeskoSlovensko a.s. is holding of the subsidiaries and providing certain services for the other companies in Kofola Group, e.g. strategic services, services related to products, shared services and holding of licences and trademarks.

Based on the information known to the Board of Directors of the Company acting with due care, the ultimate parent of the Company is AETOS a.s. The ownership structure is described in section 4.15.1.

2. GENERAL INFORMATION



STOCK EXCHANGE LISTING

Kofola ČeskoSlovensko a.s. is listed on Prague Stock Exchange (ticker KOFOL).

MANAGEMENT

As at 31 March 2021, the composition of the Board of Directors, Supervisory Board and Audit Committee was as follows:

BOARD OF DIRECTORS

- Janis Samaras – Chairman
- René Musila – Vice-Chair
- Daniel Buryš – Vice-Chair
- Martin Pisklák
- Martin Mateáš
- Marián Šefčovič

SUPERVISORY BOARD

- René Sommer – Chairman
- Tomáš Jendřejek
- Moshe Cohen-Nehemia
- Petr Pravda

AUDIT COMMITTEE

- Petr Šobotník – Chairman
- Zuzana Prokopcová
- Lenka Frostová

2. GENERAL INFORMATION

2.2. GROUP STRUCTURE

GROUP STRUCTURE CHART AS AT 31 MARCH 2021



DESCRIPTION OF THE GROUP COMPANIES

Name of entity	Place of business	Segment (Note 4.1)	Principal activities	Ownership interest and voting rights	
				31.3.2021	31.12.2020
Holding companies					
Kofola ČeskoSlovensko a.s.	Czech Republic	CzechoSlovakia	top holding company	100.00%	100.00%
Alofok Ltd	Cyprus	n/a	in liquidation		
Production and trading					
Kofola a.s.	Czech Republic	CzechoSlovakia	production and distribution of non-alcoholic beverages	100.00%	100.00%
Kofola a.s.	Slovakia	CzechoSlovakia	production and distribution of non-alcoholic beverages	100.00%	100.00%
UGO trade s.r.o.	Czech Republic	Fresh & Herbs	operation of Fresh bars chain, production of salads	90.00%	90.00%
RADENSKA d.o.o.	Slovenia	Adriatic	production and distribution of non-alcoholic beverages	100.00%	100.00%
Studenac d.o.o.	Croatia	Adriatic	production and distribution of non-alcoholic beverages	100.00%	100.00%
Premium Rosa Sp. z o.o.	Poland	Fresh & Herbs	production and distribution of syrups and jams	100.00%	100.00%
LEROS, s.r.o.	Czech Republic	Fresh & Herbs	production and distribution of products from medicinal plants and quality natural teas	100.00%	100.00%
Leros Slovakia, s.r.o.	Slovakia	Fresh & Herbs	distribution of products from medicinal plants and quality natural teas	100.00%	100.00%
F.H.Prager s.r.o.	Czech Republic	CzechoSlovakia	production and distribution of ciders	100.00%	100.00%
Minerálka s.r.o. - in liquidation*	Slovakia	CzechoSlovakia	in liquidation	100.00%	100.00%
ONDRAŠOVKA a.s.	Czech Republic	CzechoSlovakia	production and distribution of non-alcoholic beverages	100.00%	100.00%
Karlovarská Korunní s.r.o.	Czech Republic	CzechoSlovakia	production and distribution of non-alcoholic beverages	100.00%	100.00%
Transportation					
SANTA-TRANS s.r.o.	Czech Republic	CzechoSlovakia	road cargo transport	100.00%	100.00%

* Liquidated on 2 April 2021.

3.1. STATEMENT OF COMPLIANCE AND BASIS OF PREPARATION

BASIS OF PREPARATION

The consolidated financial statements have been prepared in accordance with the laws binding in the Czech Republic and with International Financial Reporting Standards (“IFRS”), as well as the interpretations issued by the International Financial Reporting Interpretations Committee (“IFRIC”) adopted by the European Union, published and effective for reporting periods beginning on 1 January 2021.

The consolidated financial statements have been prepared on a going concern basis and in accordance with the historical cost method, except for financial assets and liabilities measured at fair value, employee benefits measured at fair value and the assets, liabilities and contingent liabilities of the acquiree which are measured at their acquisition-date fair values as required by IFRS 3.

The consolidated financial statements include the consolidated statement of the financial position, consolidated statement of profit or loss, consolidated statement of other comprehensive income, consolidated statement of changes in equity, consolidated statement of cash flows and explanatory notes.

The Group’s consolidated financial statements cover the period of three months ended 31 March 2021 and contain comparatives for the period of three months ended 31 March 2020 and as of 31 December 2020 (in case of the consolidated statement of financial position).

The consolidated financial statements are presented in Czech crowns (“CZK”), and all values, unless stated otherwise, are presented in CZK thousand.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires that management exercises its judgement in the process of applying the Group’s accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in section 3.7.

3.2. FUNCTIONAL AND PRESENTATION CURRENCY

The consolidated financial statements are presented in Czech crowns (CZK), which is the Company’s functional and presentation currency.

3.3. FOREIGN CURRENCY TRANSLATION

The financial statements items of the Group entities are measured using their functional currency. Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions.

Monetary assets and liabilities expressed as at the balance sheet date in foreign currencies are translated using the closing exchange rate announced by the Czech National Bank for the end of the reporting period, and all foreign exchange gains or losses are recognized in profit or loss under:

- operating income and expense – for trading operations,
- finance income and costs – for financial operations.

Non-monetary assets and liabilities carried at historical cost expressed in a foreign currency are stated at the historical exchange rate as at the date of the transaction. Non-monetary assets and liabilities carried at fair value expressed in a foreign currency are translated at the exchange rate as at the date on which they were remeasured to the fair value.

3. SIGNIFICANT ACCOUNTING POLICIES



The following exchange rates were used for the preparation of the financial statements:

Closing exchange rates	31.3.2021	31.12.2020	31.3.2020
CZK/EUR	26.145	26.245	27.325
CZK/PLN	5.622	5.755	6.005
CZK/HRK	3.453	3.477	3.587

Average exchange rates	1.1.2021 - 31.3.2021	1.1.2020 - 31.12.2020	1.1.2020 - 31.3.2020
CZK/EUR	26.070	26.444	25.631
CZK/PLN	5.735	5.954	5.927
CZK/HRK	3.443	3.508	3.421

The results and financial position of foreign operations are translated into CZK as follows:

- assets and liabilities for each statement of financial position presented at closing exchange rates announced by the Czech National Bank for the balance sheet date,
- income and expense for each statement of profit or loss at average exchange rates announced by the Czech National Bank for the reporting period, unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions,
- the resulting exchange differences are recognised in other comprehensive income and accumulated in equity,
- cash-flow statement items at the average exchange rate announced by the Czech National Bank for the reporting period, unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions. The resulting foreign exchange differences are recognized under the “Effects of exchange rate changes on cash and cash equivalents” item of the cash-flow statement.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the closing rate.

Foreign exchange gains and losses recognized in profit or loss are offset on individual company level.

3.4. CONSOLIDATION METHODS

The consolidation methods based on which the present financial statements have been prepared have not changed compared to the methods used in the annual consolidated financial statements for the twelve-month period ended 31 December 2020.

3.5. ACCOUNTING METHODS

The accounting policies adopted are consistent with those used in the annual consolidated financial statements for the twelve-month period ended 31 December 2020.

3.6. NEW AND AMENDED STANDARDS ADOPTED BY THE GROUP

Several standards, amendments and interpretations apply for the first time in 2021, but do not have any material impact on the interim consolidated financial statements of the Group.

3. SIGNIFICANT ACCOUNTING POLICIES



3.7. SIGNIFICANT ESTIMATES AND KEY MANAGEMENT JUDGEMENTS

Since some of the information contained in the consolidated financial statements cannot be measured precisely, the Group's management must perform estimates to prepare the consolidated financial statements. Management verifies the estimates based on changes in the factors considered at their calculation, new information or past experience. For this reason, the estimates made as at 31 March 2021 may be changed in the future. The main estimates pertain to the following matters:

Estimates	Type of information
Impairment of CGU, goodwill and individual tangible and intangible assets	Key assumptions used to determine the recoverable amount: Impairment indicators, used models, discount rates, growth rates.
Useful life of trademarks	The history of the trademark on the market, market position, useful life of similar products, the stability of the market segment, competition.
Deferred tax asset from tax losses	Historical experience, current and forward-looking information available to the management.
Income tax	Assumptions used to recognise deferred income tax assets (other than Deferred tax asset from tax losses).
Impairment of receivables	Historical experience, credit assessment, current and forward-looking information available to the management.

Whole Group was impacted by COVID-19 with significant negative impact in whole 3M21. There wasn't any impact on the judgements applied and estimates made as of 31 December 2020. The future development remains unsure however the number of vaccinated people is increasing.

3.8. STANDARDS ISSUED BUT NOT YET EFFECTIVE

The Group has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

3.9. APPROVAL OF CONSOLIDATED FINANCIAL STATEMENTS

The Board of Directors approved the present consolidated financial statements for publication on 1 June 2021.

4. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



4.1. SEGMENT INFORMATION

The Board of Directors of Kofola ČeskoSlovensko a.s. is the chief operating decision maker (“CODM”) responsible for operational decision-making and uses segment results to decide on the allocation of resources to the segments and to assess segments’ performance. The following business segments are presented within these financial statements:

- CzechoSlovakia,
- Adratic,
- Fresh & Herbs.

Division of particular Group companies between the segments is outlined in the section 2.2.

Furthermore, CODM monitors revenue, but not a profit measure, from the following product lines:

- Carbonated beverages,
- Non-carbonated beverages (incl. UGO fresh bottles),
- Waters,
- Syrups,
- Fresh bars & Salads,
- Other (e.g. energy drinks, isotonic drinks, tea, coffee, transportation and other services).

In compliance with the relevant requirements of IFRS 8 Operating Segments, the management presents also the distribution of revenues and non-current assets (other than financial instruments and deferred tax assets) distributed into geographical areas.

The Group applies the same accounting methods to all segments. These policies are also in line with the accounting methods used in the preparation of these consolidated financial statements. Transactions between segments are eliminated in the consolidation process.

Column Other in the segment information below represents a reconciling item to get to the consolidated financial statements.

The Group did not identify any customer in the three-month period ended 31 March 2021 and in the comparative period ended 31 March 2020 that generated more than 10% of the Group’s consolidated revenue.

4. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



BUSINESS SEGMENTS

1.1.2021 – 31.3.2021	CzechoSlovakia	Adriatic	Fresh & Herbs	Other*	Subtotal	Consolidation adjustments	Total
	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000
Revenue	853,452	209,172	113,412	-	1,176,036	(20,670)	1,155,366
External revenue – excl. services	831,852	208,446	109,639	-	1,149,937	-	1,149,937
External revenue – services	3,750	674	1,005	-	5,429	-	5,429
Inter-segment revenue	17,850	52	2,768	-	20,670	(20,670)	-
Operating expenses	(845,307)	(228,548)	(170,723)	-	(1,244,578)	20,670	(1,223,908)
Related to external revenue	(827,457)	(228,496)	(167,955)	-	(1,223,908)	-	(1,223,908)
Related to inter-segment revenue	(17,850)	(52)	(2,768)	-	(20,670)	20,670	-
Operating profit/(loss)	8,145	(19,376)	(57,311)	-	(68,542)	-	(68,542)
Finance income/(costs), net	(28,664)	(7,014)	(2,662)	-	(38,340)	5,473	(32,867)
- within segment	(30,688)	(1,180)	(999)	-	(32,867)	-	(32,867)
- inter-segment	2,024	(5,834)	(1,663)	-	(5,473)	5,473	-
Profit/(loss) before income tax	(20,519)	(26,390)	(59,973)	-	(106,882)	5,473	(101,409)
Income tax (expense)/benefit	(6,911)	(625)	1,237	-	(6,299)	-	(6,299)
Profit/(loss) for the period	(27,430)	(27,015)	(58,736)	-	(113,181)	5,473	(107,708)
EBITDA**	99,427	9,780	(16,207)	-	93,000	-	93,000
One-offs (A 1.1.1)	(3,949)	137	1,886	-	(1,926)	-	(1,926)
Adjusted EBITDA (A 1.1.1)	95,478	9,917	(14,321)	-	91,074	-	91,074

* Other doesn't represent a separate segment, but a reconciling item to the Consolidated statement of profit or loss.

** EBITDA refers to operating profit/(loss) plus depreciation and amortisation.

Other segment information	CzechoSlovakia	Adriatic	Fresh & Herbs	Other	Subtotal	Consolidation adjustments	Total
	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000
Additions to PPE and Intangible assets*	55,633	13,158	22,203	-	90,994	-	90,994
Depreciation and amortisation	91,282	29,156	41,104	-	161,542	-	161,542
Other Impairment losses	1,391	-	3,262	-	4,653	-	4,653
Other Impairment losses reversals	(2,343)	(993)	(613)	-	(3,949)	-	(3,949)
Provisions - Increase due to creation	20,033	-	1,247	-	21,280	-	21,280
Provisions - Decrease due to usage/release	(53,017)	(3,012)	(8,250)	-	(64,279)	-	(64,279)

* excluding acquisitions, including lease additions

4. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



1.1.2020 – 31.3.2020	CzechoSlovakia	Adriatic	Fresh & Herbs	Other*	Subtotal	Consolidation adjustments	Total
	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000
Revenue	926,126	228,216	175,288	-	1,329,630	(40,309)	1,289,321
External revenue – excl. services	885,173	227,005	163,665	-	1,275,843	-	1,275,843
External revenue – services	8,065	937	4,476	-	13,478	-	13,478
Inter-segment revenue	32,888	274	7,147	-	40,309	(40,309)	-
Operating expenses	(886,443)	(245,634)	(227,605)	(179)	(1,359,861)	40,309	(1,319,552)
Related to external revenue	(853,555)	(245,360)	(220,458)	(179)	(1,319,552)	-	(1,319,552)
Related to inter-segment revenue	(32,888)	(274)	(7,147)	-	(40,309)	40,309	-
Operating profit/(loss)	39,683	(17,418)	(52,317)	(179)	(30,231)	-	(30,231)
Finance income/(costs), net	185,623	6,202	(4,676)	851	188,000	(155,060)	32,940
- within segment	27,164	7,072	(2,147)	851	32,940	-	32,940
- inter-segment	158,459	(870)	(2,529)	-	155,060	(155,060)	-
Profit/(loss) before income tax	225,306	(11,216)	(56,993)	672	157,769	(155,060)	2,709
Income tax (expense)/benefit	(12,437)	(4,152)	1,239	-	(15,350)	-	(15,350)
Profit/(loss) for the period	212,869	(15,368)	(55,754)	672	142,419	(155,060)	(12,641)
EBITDA**	121,011	8,644	(16,200)	(179)	113,276	-	113,276
One-offs (A 1.1.1)	2,022	325	3,233	-	5,580	-	5,580
Adjusted EBITDA (A 1.1.1)	123,033	8,969	(12,967)	(179)	118,856	-	118,856

* Other doesn't represent a separate segment, but a reconciling item to the consolidated statement of profit or loss.

** EBITDA refers to operating profit/(loss) plus depreciation and amortisation.

Other segment information	CzechoSlovakia	Adriatic	Fresh & Herbs	Other	Subtotal	Consolidation adjustments	Total
	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000	CZK'000
Additions to PPE and Intangible assets*	77,316	41,549	39,855	-	158,720	-	158,720
Depreciation and amortisation	81,328	26,062	36,117	-	143,507	-	143,507
Other Impairment losses	1,100	-	183	-	1,283	-	1,283
Other Impairment losses reversals	(125)	(292)	(116)	-	(533)	-	(533)
Provisions - Increase due to creation	25,125	-	4,570	-	29,695	-	29,695
Provisions - Decrease due to usage/release	(37,272)	(10,394)	(5,006)	-	(52,672)	-	(52,672)

* excluding acquisitions, including lease additions

4. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



PRODUCT LINES

1.1.2021 - 31.3.2021	Carbonated beverages CZK'000	Non-carbonated beverages CZK'000	Waters CZK'000	Syrups CZK'000	Fresh bars & Salads CZK'000	Other CZK'000	Total CZK'000
Revenue	393,210	110,743	393,374	116,465	24,319	117,255	1,155,366
External revenue – excl. services	393,210	110,743	393,374	116,465	23,574	112,571	1,149,937
External revenue – services	-	-	-	-	745	4,684	5,429

1.1.2020 - 31.3.2020	Carbonated beverages CZK'000	Non-carbonated beverages CZK'000	Waters CZK'000	Syrups CZK'000	Fresh bars & Salads CZK'000	Other CZK'000	Total CZK'000
Revenue	503,204	147,839	348,887	108,063	81,033	100,295	1,289,321
External revenue – excl. services	503,204	147,839	348,887	108,063	77,454	90,396	1,275,843
External revenue – services	-	-	-	-	3,579	9,899	13,478

INFORMATION ABOUT GEOGRAPHICAL AREAS — REVENUE PER END CUSTOMER

1.1.2021 - 31.3.2021	Czech Republic CZK'000	Slovakia CZK'000	Slovenia CZK'000	Croatia CZK'000	Poland CZK'000	Other CZK'000	Total CZK'000
Revenue	641,183	276,323	130,731	58,405	20,977	27,747	1,155,366
External revenue – excl. services	638,310	274,360	130,138	58,405	20,977	27,747	1,149,937
External revenue – services	2,873	1,963	593	-	-	-	5,429

1.1.2020 - 31.3.2020	Czech Republic CZK'000	Slovakia CZK'000	Slovenia CZK'000	Croatia CZK'000	Poland CZK'000	Other CZK'000	Total CZK'000
Revenue	682,155	349,536	150,293	58,795	21,809	26,733	1,289,321
External revenue – excl. services	674,276	345,031	149,199	58,795	21,809	26,733	1,275,843
External revenue – services	7,879	4,505	1,094	-	-	-	13,478

Non-current assets (excluding financial assets and deferred tax assets)	Czech Republic CZK'000	Slovakia CZK'000	Slovenia CZK'000	Croatia CZK'000	Poland CZK'000	Other CZK'000	Total CZK'000
31.3.2021	3,362,609	1,062,405	640,844	186,244	186,146	-	5,438,248
31.12.2020	3,396,203	1,096,053	651,588	195,352	194,564	-	5,533,760

SEASONAL AND CYCLICAL NATURE OF THE OPERATIONS

SEASONALITY

Seasonality is associated with periodic deviations in demand and supply and has certain effect on Group's general sales trends. Beverage sales peak appears in the 2nd and 3rd quarter of the year. This is caused by increased drink consumption in the spring and summer months. In the year ended 31 December 2020, about 20.9% (20.1% in 2019) of was earned in the 1st quarter, with 23.7% (27.2% in 2019), 33.7% (29.0% in 2019) and 21.7% (23.7% in 2019) of the annual consolidated revenue earned in the 2nd, 3rd and 4th quarters, respectively. Shares in particular quarters of 2020 were significantly influenced by COVID-19 pandemic.

CYCLICAL NATURE

The Group's results are to certain extent dependent on economic cycles, in particular on fluctuations in demand and in the prices of raw materials, so-called “commodities”.

KOFOLA ČESKOSLOVENSKO GROUP

Interim consolidated financial statements for the three-month period ended 31 March 2021
In accordance with IAS 34 as adopted by EU

4. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

4.2. REVENUE

Revenue streams, Timing of revenue recognition	3M21 CZK'000	3M20 CZK'000
Revenue from contracts with customers		
- Sales of finished products/goods/materials (transferred at a point in time)	1,149,937	1,275,843
- Sales of transportation services (transferred over time)	2,696	3,689
- Franchise licences (transferred over time)	990	3,578
- Sales of other services (transferred over time)	1,743	6,211
Total revenue	1,155,366	1,289,321

Revenue from contracts with customers is represented by finished products, goods and materials sold and is recognized at a point of time. For further allocation between particular segments refer to section 4.1.

Changes of loss allowances on receivables arising from contracts with customers are not material.

Group doesn't have any material contract assets, contract liabilities or performance obligations satisfied (or partially satisfied) in previous periods.

4.3. EXPENSES BY NATURE

Expenses by nature	3M21 CZK'000	3M20 CZK'000
Depreciation of Property, plant and equipment and amortisation of Intangible assets	161,542	143,507
Employee benefits expenses (i)	306,968	327,296
Consumption of materials and energy, cost of goods and materials sold	568,379	592,773
Services	197,590	240,288
Rental costs	13,945	20,133
Taxes and fees	20,389	15,306
Insurance costs	4,866	3,575
Inventory write-down/(back)	(277)	(233)
Change in allowance to receivables	1,643	1,127
Change in finished products and work in progress	(22,091)	(31,169)
Other costs	824	2,870
Total expenses by nature*	1,253,778	1,315,473
Depreciation recognized in Other operating expenses	(3,586)	(3,135)
Reconciliation of expenses by nature to expenses by function	1,250,192	1,312,338
Cost of sales	745,338	738,918
Selling, marketing and distribution costs	399,564	457,123
Administrative costs	105,290	116,297
Total costs of products and services sold, merchandise and materials, sales costs and administrative costs	1,250,192	1,312,338

* Excluding Other operating expenses (except for depreciation) and Impairment.

Higher depreciation and amortisation expense are connected with the capital expenditures realized in 2020, but also with brands recognized on the acquisition of subsidiaries (April 2020) and depreciation and amortisation from acquired subsidiaries' assets. Employee benefits expenses decreased mainly due to lower provisions for bonuses and savings resulting from reorganization made in 2020 as a reaction to COVID-19. Direct material costs, costs of goods sold, energy costs and services decreased mainly due to COVID-19 pandemic situation (impact for whole 3M21 as compared to only a few weeks in 3M20).

(i) Employee benefits expenses

Employee benefits expenses	3M21 CZK'000	3M20 CZK'000
Salaries	227,269	240,791
Social security and other benefit costs (including healthcare insurance)	35,369	40,213
Pension benefit plan expenses	44,330	46,292
Total employee benefits expenses	306,968	327,296

4. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

4.4. OTHER OPERATING INCOME

Other operating income	3M21 CZK'000	3M20 CZK'000
Net gain from the sale of PPE and Intangible assets	4,177	2,530
Release of impairment of Property, plant and equipment	266	-
Reinvoiced payments	121	857
Subsidies, grants and government support	27,878	74
Rent discounts*	282	-
Compensation claims	1,040	758
Penalties and compensation for damages	295	118
Other	2,903	2,042
Total other operating income	36,962	6,379

* Further information in section 4.18 (COVID-19).

In 3M21, the Subsidies, grants and government support contain mainly the support related to COVID-19 pandemic situation.

4.5. OTHER OPERATING EXPENSES

Other operating expenses	3M21 CZK'000	3M20 CZK'000
Net loss from disposal of PPE and Intangible assets	222	459
Costs connected with inactive plant in Poland*	677	5,051
Impairment of PPE	2,626	-
Provided donations, sponsorship	1,091	1,009
Penalties and damages	207	354
Advisory services	-	3,339
Costs connected with the earlier termination of rent contracts	1,797	-
Restructuring costs**	682	-
Other	3,376	3,381
Total other operating expenses	10,678	13,593

* Mainly depreciation expense, property taxes, consumption of energy (net of rent income). ** Mainly payroll expenses.

4.6. FINANCE INCOME

Finance income	3M21 CZK'000	3M20 CZK'000
Interest from:		
– bank deposits	6	7
– bonds	322	317
Exchange gains	1,092	65,106
Derivatives	-	749
Other	66	102
Total finance income	1,486	66,281

The decrease of Finance income was caused by a significant unrealized FX gains arising on Company's EUR receivables in 3M20.

4. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

4.7. FINANCE COSTS

Finance costs	3M21 CZK'000	3M20 CZK'000
Interest from:		
– bank loans and credits	18,184	26,315
– lease	3,703	3,286
– other	41	-
Exchange losses	8,281	527
Bank costs and charges	1,604	3,127
Derivatives	2,477	-
Other	63	86
Total finance costs	34,353	33,341

Decrease of interest expense from bank loans and credits is a result of the drop in market interest rates.

4.8. INCOME TAX

4.8.1 INCOME TAX RECOGNISED IN PROFIT OR LOSS

Main income tax elements were as follows:

Income tax	3M21 CZK'000	3M20 CZK'000
Current income tax expense/(benefit)	5,398	9,258
Current income tax on profits for the year	5,353	7,977
Adjustments for current income tax of prior periods	45	1,281
Deferred income tax expense/(benefit)*	901	6,092
Related to arising and reversing of temporary differences	1,208	4,223
Related to tax losses	(307)	1,869
Income tax expense/(benefit)	6,299	15,350

* Deferred tax recognized in the profit or loss statement doesn't reconcile to the difference between the values recognized in the statement of financial position which is caused mainly by foreign exchange differences arising on consolidation of foreign subsidiaries.

The income tax rate applicable to the majority of the Group's 3M21 and 3M20 income is 19%.

4.8.2 INCOME TAX RECOGNISED DIRECTLY IN EQUITY

Income tax elements were as follows:

Income tax recognised directly in equity	3M21 CZK'000	3M20 CZK'000
Deferred income tax	4,135	(4,930)
Tax from Cash flow hedges	4,135	(4,930)
Income tax recognised directly in equity	4,135	(4,930)

4.9. EARNINGS PER SHARE

The basic earnings per share ratio is calculated by dividing the profit/(loss) for the period attributable to owners of Kofola ČeskoSlovensko a.s. by the weighted average number of ordinary shares outstanding during the period.

The diluted earnings per share ratio is calculated by dividing the profit/(loss) for the period attributable to ordinary shareholders (after deducting the interest on redeemable preferred shares convertible to ordinary shares) by the weighted average number of ordinary shares outstanding during the period (adjusted by the effect of diluting options and own shares not subject to dividends). The diluted earnings per share ratio is not applicable to the Group because it didn't issue any of above-mentioned financial instruments.

4. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Information used to calculate basic earnings per share is presented below:

Weighted average number of ordinary shares	3M21	3M20
	Pcs	Pcs
Total number of shares issued by the Company	22,291,948	22,291,948
Effect of own shares in possession of the Company	(3,527)	(3,592)
Weighted average number of ordinary shares used to calculate basic earnings per share	22,288,421	22,288,356

Based on the above information, the basic earnings per share amounts to:

Basic earnings per share	3M21	3M20
Profit/(loss) for the period attributable to owners of Kofola ČeskoSlovensko a.s. (CZK´000)	(103,310)	(8,943)
Weighted average number of ordinary shares used to calculate basic earnings per share (pcs)	22,288,421	22,288,356
Basic earnings per share attributable to owners of Kofola ČeskoSlovensko a.s. (CZK/share)	(4.64)	(0.40)

4.10. PROPERTY, PLANT AND EQUIPMENT

The additions to Property, plant and equipment were of CZK 89,919 thousand in 3M21 (including lease additions).

The most significant additions realized by the Group in 3M21 were represented by investments into the production machinery, returnable packages and assets arising as a result of the lease capitalization.

The additions to Property, plant and equipment were of CZK 155,175 thousand in 3M20 (including the net book value of assets arising due to acquisition of subsidiaries and lease additions).

The most significant additions realized by the Group in 3M20 were represented by investments into the production machinery, warehouse and the returnable packages.

4.11. INTANGIBLE ASSETS

The Goodwill consists of the goodwill from acquisition of PINELLI spol. s r.o. in April 2011, goodwill from acquisition of production part of Klimo s.r.o. by Kofola a.s. (Czech Republic) in 2006, goodwill from acquisition of LEROS s.r.o. in March 2018, goodwill from acquisition of Minerálka s.r.o. in June 2018, goodwill from acquisition of Espresso s.r.o. in July 2019, goodwill from acquisition of F.H.Prager s.r.o. in January 2020 and goodwill from acquisition of ONDRÁŠOVKA a.s. and Karlovarská Korunní s.r.o. in April 2020.

Amortisation of trademarks with finite useful lives is charged to Selling, marketing and distribution costs. The main trademarks are not amortized – such trademarks with indefinite useful lives are tested for impairment.

The value of trademarks includes, among others, the value of such trademarks as: Kofola, Vinea, Radenska, Citrocola, Semtex energy drink, Erektus, UGO, Premium Rosa, Leros, Café Reserva, Prager ciders and lemonades, Ondrášovka and Korunní.

In 3M21, the additions to intangible assets were of CZK 1,075 thousand.

In 3M20, the additions to intangible assets were of CZK 15,670 thousand (including the net book value of assets arising due to acquisition of subsidiaries). The most significant additions were connected with the acquisition of F.H.Prager s.r.o. and investments to SAP.

4.12. BANK CREDITS AND LOANS

INDEBTEDNESS OF THE GROUP FROM THE CREDITS AND LOANS

As at 31 March 2021, the Group's total bank loans and credits amounted to CZK 4,010,826 thousand (as at 31 December 2020: CZK 3,937,364 thousand). Increase of the balance is attributable mainly to the overdraft drawing in 3M21 being higher than regular loan repayments in 3M21. From the total balance of Repayment of loans and bank credits presented within the Consolidated statement of cash flows (Note 1.4), amount of CZK nil thousand (in 3M20: CZK 188,904 thousand) represents the decrease of Group's overdraft.

4. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

The Facility loan agreement as amended (which refinanced loans at that time, served for a loan financing of RADENSKA d.o.o. acquisition and also the acquisition of ONDRÁŠOVKA a.s. and Karlovarská Korunní s.r.o) with carrying amount of CZK 3,601,231 thousand as at 31 March 2021 (as at 31 December 2020: CZK 3,717,761 thousand) was a main component of Group's liabilities. The reason for the execution of the Facility loan agreement was a consolidation of Group financing to ensure strategic development and taking advantage of the favourable conditions of financial market.

In relation to financing of ONDRÁŠOVKA a.s. and Karlovarská Korunní s.r.o. acquisitions, the Group has drawn a loan in the amount of CZK 1,138,000 thousand in April 2020.

CREDIT TERMS AND TERMS AND CONDITIONS

Based on credit agreements, the Group is required to meet specified covenants. In accordance with the requirements of IAS 1, a breach of credit terms that may potentially limit unconditional access to credits in the nearest year makes it necessary to classify such liabilities as current.

As of 31 March 2021, the Group obtained a bank waiver for the breach of covenants Debt service coverage ratio and Net debt/EBITDA ratio (mainly due to COVID-19 related losses).

As of 31 December 2020, the Group obtained a bank waiver for the breach of Debt service coverage ratio covenant (mainly due to COVID-19 related losses).

All other bank loan covenants were met as of 31 March 2021 and 31 December 2020.

4.13. FUTURE COMMITMENTS, CONTINGENT ASSETS AND LIABILITIES

As at 31 March 2021, the Group companies provided the following guarantees for third party entities:

Entity providing guarantees	Entity receiving guarantees	Currency	Guarantee amount	Guarantee amount	Guarantee period	Guarantees provided for	Relationship
			FCY'000	CZK'000			
Kofola ČeskoSlovensko a.s.	Unicredit Bank a.s.	EUR	1,326	34,668	12/2022	Santa-Trans.SK s.r.o.	third party
Total guarantees issued				34,668*			

* The fair value of the guarantee is close to zero (fair valuation in level 3).

As at 31 December 2020, the Group companies provided the following guarantees for third party entities:

Entity providing guarantees	Entity receiving guarantees	Currency	Guarantee amount	Guarantee amount	Guarantee period	Guarantees provided for	Relationship
			FCY'000	CZK'000			
Kofola ČeskoSlovensko a.s.	Unicredit Bank a.s.	EUR	1,515	39,761	12/2022	Santa-Trans.SK s.r.o.	third party
Total guarantees issued				39,761*			

* The fair value of the guarantee is close to zero (fair valuation in level 3).

4.14. LEGAL AND ARBITRATION PROCEEDINGS

DENATIONALISATION PROCEEDINGS AGAINST RADENSKA

There are pending denationalisation proceedings with respect to denationalisation claims of the legal successors of the former owners of RADENSKA d.o.o. – Wilhelmina Höhn Šarič and Ante Šarič. These denationalisation claims have been in the process of being decided on from the year 1993 onward. After several turns in the process the Constitutional court in 2018 reversed the decisions of the authorities adopted by then which prevented the denationalization beneficiaries from denationalization for legal reasons and returned the matter to the first instance authority. Upon such a decision the administrative unit Gornja Radgona as the first instance authority resumed with the process in 2018. In the resumed process the authority, in several partial decisions issued so far in 2018, 2019 and 2020, found the denationalization beneficiaries are entitled to denationalization, however, not in the form of in-kind return of property, for which RADENSKA would be liable, but merely in the form of compensation, which is paid from the Republic of Slovenia and neutral with respect to RADENSKA. In part the denationalisation claims were rejected for lack of merit. Such decisions of the authorities effectively mean that the beneficiary is not entitled to in-kind return of property and therefore neither RADENSKA nor Kofola are obliged to any compensation payment. Recently, in February 2021, the beneficiary even withdrew the claim for the in-kind return of the RADENSKA enterprise and real estates owned by the enterprise and is now primarily requesting to be compensated by the state. However, we note that such decisions, including the most recent decision of the beneficiary are not final and thus,

4. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

in theory, there's still the risk, albeit very low considering most recent developments, that RADENSKA's enterprise would need to be returned to the beneficiaries together with significant compensation payments, if the current decisions would be reversed later in the process or if the beneficiary would change his claims again. RADENSKA is therefore still actively participating in the process and protecting its interests.

OTHER PROCEEDINGS

Some of the Group companies are routinely involved in legal proceedings which arise in the ordinary course of the Group's business but which are not material to the Group. The Company is not involved in any judicial, administrative or arbitration proceedings and has not conducted such proceedings in the past.

Apart from the above denationalisation proceedings, there are no governmental, legal or arbitration proceedings (including any such proceedings which are pending or threatened, of which the Company and/or Group is aware, including any claims against the directors of the Company) which may have, or have had during the 12 months prior to the date of these financial statements, an effect on the financial position or profitability of the Company and/or the Group.

4.15. RELATED PARTY TRANSACTIONS

4.15.1 SHAREHOLDERS STRUCTURE

Share capital structure	31.3.2021			31.12.2020		
	Name of entity	Number of shares	% in share capital	% in voting rights	Number of shares	% in share capital
AETOS a.s.	14,984,204	67.22	70.66	14,984,204	67.22	70.75
RADENSKA d.o.o.	1,084,851	4.87	0.00	1,113,977	5.00	0.00
Others	6,222,893	27.91	29.34	6,193,767	27.78	29.25
Total	22,291,948	100.00	100.00	22,291,948	100.00	100.00

As at 31 March 2021, the registered share capital of Kofola ČeskoSlovensko a.s. totalled CZK 1,114,597,400 (as at 31 December 2020: CZK 1,114,597,400) and comprised 22,291,948 (as at 31 December 2020: 22,291,948) common registered shares with a nominal value of CZK 50 (as at 31 December 2020: CZK 50) each, issued as book-entry shares under Czech law in particular under the Czech Companies Act, with the ISIN CZ0009000121.

The Share capital of the Company is fully paid up. The shares have been admitted for trading on the Prague Stock Exchange.

On 9 July 2020, 33 shares have been granted from own shares (in possession of RADENSKA) to the external provider as a compensation for services provided by this external party. These shares were originally purchased by RADENSKA in a public tender offer on the stock market mainly from CED GROUP S.à r.l. with an individual share price of CZK 440.

COURSE OF PURCHASE OF OWN SHARES IN 2021 (TRANSACTION PERFORMED WITHIN THE GROUP)

The Board of Directors of the Company resolved to implement the acquisition of own shares by the Company on 19 February 2021.

The sole purpose of the acquisition of own shares by the Company was to meet obligations arising from share option programmes, or other allocations of shares to employees or to members of the administrative, management or supervisory bodies of the Company or of an associate company.

The conditions for the executed acquisition of own shares by the Company:

- the acquisition took place outside the regulated market, directly from the company RADENSKA d.o.o., a subsidiary company of the Company;
- number of shares that were acquired amounted to 29,126 shares of the Company which represented 0.13% of the Company's share capital; and
- the acquisition was settled on 5 March 2021 for the price equal to the closing price for which shares of the Company were traded on the regulated market organized by the company Burza cenných papírů Praha, a.s. on the previous trading day, i.e. CZK 256 per individual share (total value of CZK 7,456 thousand). As such, the contract was concluded at market terms. The shares have nominal value of CZK 50 per individual share.

Shares have been transferred to option scheme participants in March 2021.

4. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

COURSE OF PURCHASE OF OWN SHARES IN 2020

On 5 March 2020, the Company announced the share buy-back programme for the purpose of share option plan.

The sole purpose of the acquisition of own shares by the Company was to meet obligations arising from share option programmes, or other allocations of shares, to employees or to members of the administrative, management or supervisory bodies of the Company or of an associate company.

Maximum number of shares to be acquired amounted up to 19,759 shares of the Company which may had been acquired for a maximum total consideration (excluding incidental transaction charges) of up to CZK 5,600,000. The shares could have been acquired up until April 30, 2020.

The Company has concluded a contract with Česká spořitelna, a.s. for the purpose of execution of the acquisitions of its own shares. Pursuant to this contract, execution of the acquisitions of its own shares took place independently of the Company and without its influence, and only on regulated markets in accordance with the respective legal regulations and rules of these markets.

Course of purchase with a total purchase price of CZK 4,410 thousand was completed on March 20, 2020:

- Purchases 5 March-12 March 2020 (purchased 12,547 shares – 63.5%), weighted average price CZK 233.7 per share.
- Purchases 13 March-20 March 2020 (purchased 7,212 shares – 36.5%), weighted average price CZK 200.3 per share.

In March and April 2020, 19,748 shares with costs of CZK 4,408 thousand have been granted to the participants of the share option plan.

4.15.2 REMUNERATION OF THE COMPANY'S KEY MANAGEMENT PERSONNEL

Presented below is the structure of the remuneration of Group's key management personnel.

Remuneration of the Group's key management personnel 3M21		Members of the Company's Board of Directors	Members of the Company's Supervisory Board	Members of the Company's Audit Committee	Other key management personnel of the Group	Total
compensation		CZK'000	CZK'000	CZK'000	CZK'000	CZK'000
Amounts paid for activities in the Company's Board of Directors	Financial	8,254	-	-	-	8,254
	Non-financial	2,102	-	-	-	2,102
Amounts paid for activities in the Company's Supervisory Board	Financial	-	300	-	-	300
	Non-financial	-	72	-	-	72
Amounts paid for activities in the Company's Audit Committee	Financial	-	-	72	-	72
	Non-financial	-	-	-	-	-
Amounts paid for other activities within the Group	Financial	2,288	2,591	603	3,744	9,226
	Non-financial	1,468	711	14	1,055	3,248

Remuneration of the Group's key management personnel 3M20		Members of the Company's Board of Directors	Members of the Company's Supervisory Board	Members of the Company's Audit Committee	Other key management personnel of the Group	Total
compensation		CZK'000	CZK'000	CZK'000	CZK'000	CZK'000
Amounts paid for activities in the Company's Board of Directors	Financial	3,780	-	-	-	3,780
	Non-financial	934	-	-	-	934
Amounts paid for activities in the Company's Supervisory Board	Financial	-	300	-	-	300
	Non-financial	-	72	-	-	72
Amounts paid for activities in the Company's Audit Committee	Financial	-	-	72	-	72
	Non-financial	-	-	-	-	-
Amounts paid for other activities within the Group	Financial	1,396	1,307	274	3,244	6,221
	Non-financial	969	400	14	1,223	2,606

4.15.3 OTHER RELATED PARTY TRANSACTIONS

There were no transactions concluded with the Group's related parties (those outside the consolidation group) in 3M21 and 3M20.

4. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

4.16. FINANCIAL INSTRUMENTS

4.16.1 FINANCIAL INSTRUMENTS CATEGORIES

Fair value of Trade receivables, other financial receivables, Cash and cash equivalents, Trade liabilities and other financial liabilities is close to carrying amounts since the interest payable on them is either close to market rates or they are short-term.

31.3.2021	Financial assets at	Derivatives at fair	Financial liabilities	Total
	amortised cost	value through OCI	at amortised cost	
	CZK'000	CZK'000	CZK'000	CZK'000
Trade and other receivables	779,224	-	-	779,224
Cash and cash equivalents	382,738	-	-	382,738
Derivatives	-	17,040	-	17,040
Bank credits and loans	-	-	(4,010,826)	(4,010,826)
Lease liabilities	-	-	(446,350)	(446,350)
Trade and other payables	-	-	(1,049,810)	(1,049,810)
Total	1,161,962	17,040	(5,506,986)	(4,327,984)

31.12.2020	Financial assets at	Derivatives at fair	Financial liabilities	Total
	amortised cost	value through OCI	at amortised cost	
	CZK'000	CZK'000	CZK'000	CZK'000
Trade and other receivables	774,964	-	-	774,964
Cash and cash equivalents	543,889	-	-	543,889
Derivatives	-	(4,726)	-	(4,726)
Bank credits and loans	-	-	(3,937,364)	(3,937,364)
Lease liabilities	-	-	(454,794)	(454,794)
Trade and other payables	-	-	(1,142,326)	(1,142,326)
Total	1,318,853	(4,726)	(5,534,484)	(4,220,357)

Fair value of derivatives

In 2018 and 2020, the Group has concluded interest rate swaps and established a hedge accounting. Revaluation of derivatives in relation to the effective portion of the hedging relationship is accounted through other comprehensive income.

Measured derivatives are not traded in active markets, however all significant inputs required for fair value measurement are observable and as such the Group has included this instrument in Level 2 of fair value hierarchy levels.

4. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

4.17. ACQUISITION OF SUBSIDIARIES

ACQUISITION OF SUBSIDIARIES ONDRÁŠOVKA A.S. AND KARLOVARSKÁ KORUNNÍ S.R.O.

Both acquired companies represent, in line with IAS 36, one cash-generating unit.

On April 15, 2020, the acquisition date, the Company concluded an agreement to purchase a 100% stake in ONDRÁŠOVKA a.s. and Karlovarská Korunní s.r.o., producers of the mineral waters.

The following table summarizes the recognized amounts of assets acquired and liabilities assumed at the date of acquisition.

Fair value of assets and liabilities	Fair value CZK'000
Property, plant and equipment	354,073
Intangible assets	434,275
Deferred tax assets	6,257
Inventories	56,104
Trade receivables and other receivables	87,296
Cash and cash equivalents	48,095
Issued bonds (non-current)	(103,800)
Bank credits and loans (non-current)	(57,820)
Lease liabilities (non-current)	(19,694)
Deferred tax liabilities	(87,067)
Other liabilities (non-current)	(21,000)
Lease liabilities (current)	(8,414)
Trade liabilities and other liabilities	(120,520)
Total identifiable net assets acquired	567,785

The following table summarizes the consideration transferred, net assets acquired and goodwill.

Goodwill calculation	CZK'000
Consideration transferred (cash)	1,105,824
Net assets acquired	567,785
Goodwill	538,039

The Group expects significant synergies from the acquisition of the subsidiaries that will arise through the unification of operations and controls executed in purchase, production, sales, distribution, marketing and administrative departments. The Group also expects significant positive effects on its current portfolio through broadening by the well-known and established Czech mineral water brands. This significant acquisition helped us increase our market share.

4. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



ACQUISITION OF SUBSIDIARY F.H.PRAGER S.R.O.

On January 7, 2020, the Company concluded an agreement to purchase a 100% stake in F.H.Prager s.r.o., a producer and distributor of cider drinks.

The following table summarizes the recognized amounts of assets acquired and liabilities assumed at the date of acquisition.

Fair value of assets and liabilities	Fair value CZK'000
Property, plant and equipment	766
Intangible assets	8,027
Inventories	1,856
Trade receivables and other receivables	461
Cash and cash equivalents	29
Bank credits and loans	(443)
Deferred tax liability	(1,525)
Trade liabilities and other liabilities	(9,360)
Provisions	(144)
Total identifiable net assets acquired	(333)

The following table summarizes the consideration transferred, net assets acquired and goodwill.

Goodwill calculation	CZK'000
Consideration transferred (cash)	3,000
Net assets acquired	(333)
Goodwill	3,333

The reason for the acquisition was the entrance into the new product segment.

4.18. COVID-19

LEASE ACCOUNTING — IFRS 16

Based on amendment to IFRS 16 issued in May 2020, the lessee may elect not to assess whether COVID-19 related rent discounts are lease modifications. The Group has utilized this practical expedient and has also met all the requirements prescribed by the standard. The amount of such rent discounts is presented within section 4.4 Other operating income.

OTHER INFORMATION

Even after more than one year, we are still witnessing the pervasive impacts of COVID-19 which prohibit the operation of restaurants and hotels and also limit the free cross-border travelling. This emergency situation impacts mostly Group's sales in the HoReCa segment and also sales in UGO salateries and freshbars, which in 2019 represented approximately 40% of Group's revenue. Since 2020, the Group's revenue share in HoReCa is lower, thanks to successful acquisition of companies ONDŘÁŠOVKA and Karlovarská Korunní.

The Group has established a team that involves also Group's top management which holds regular meetings oriented to minimize the negative impacts on Group's employees and results. The team has already set plenty of measures and also successfully implemented external requirements on employees regular testing.

HoReCa segment was closed for whole 3M 2021 (except for Croatia). We however remain optimistic because of increasing number of vaccinated people which should lead to a herd immunity once the estimated percentage is achieved.

As of the date of this report, the production is in operation, we have continuing supplies of materials (we are in close contact with our key suppliers), we have increased hygienic precautions in our production plants where we have forbidden any visits, our administrative employees work from home, we perform regular COVID-testing of our employees. The Group is using modern technology for distant access and videoconferences which enables us to protect the health of our employees. There already were necessary savings in CAPEX and OPEX and we plan to continue in this trend also in the upcoming period.

After a one year of experience, we can confirm that our suppliers (even foreign) are able to supply us with material in these difficult times with limitations set on the free movement of people. Our long-term strategy to utilize local sources and suppliers, if possible, remains and is perceived as an advantage under current circumstances.

4. NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS



It is possible that, based on above stated, the Group won't be able to fulfil some of bank loan covenants also in remaining quarters of 2021. The Group believes to have sufficient resources from current cash balance, undrawn credit lines and overdrafts. We have an open and long-term relationship with our supportive banking group to whom we communicate our business outlook regularly.

Development around COVID-19 lead to the impairment of assets related to company UGO trade s.r.o. as of 31 December 2020. It however didn't lead to impairments of Goodwill or trademarks with indefinite useful life. Impairment tests are sensitive mainly to changes of discount rates, but these should remain rather the same in the upcoming periods as, we believe, the COVID crisis is slowly coming to its end. Outage of sales in 3M 2021 was already taken into account when 2020 impairment tests were performed.

We expect further compensations from particular governments and are ready to fully utilize all available forms of support, as we did in 2020. The Group is able to continue in its business activity even without the state support, compensations however alleviate the adverse financial impacts on the Group.

The Group's financial results for Q1 2021 are not favourable because the HoReCa segment was closed for the whole period. However, it is worth to be noted that the first quarter is for the Group the least significant time of the year in terms of EBITDA. Our future results will be most probably affected by the speed and effectiveness of the vaccination. The release of restrictions till the date of this report is however a positive message.

Based on the above analysis and assumptions, including the severe but plausible scenarios, management concluded that the Group will have sufficient resources to continue its business for a period of at least 12 months from the reporting date. Management concluded that the range of possible outcomes considered at arriving at this judgment does not give rise to material uncertainties related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern.

4.19. SUBSEQUENT EVENTS

On May 27, 2021, Mr. Petr Pravda delivered his resignation from the position of a member of the Company's Supervisory Board. The performance of his function ends on the day when it is discussed by the General Meeting of the Company.

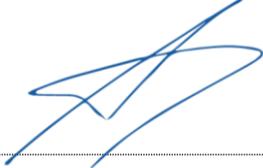
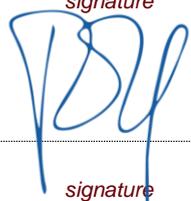
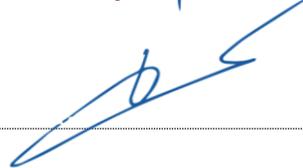
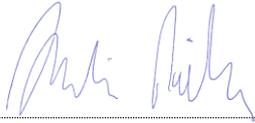
No other events have occurred after the end of the reporting period that would require adjusting the amounts recognised and disclosures made in the consolidated financial statements.

STATUTORY DECLARATION AND APPROVAL FOR PUBLICATION

STATUTORY DECLARATION OF PERSONS RESPONSIBLE FOR THE INTERIM REPORT OF KOFOLA ČESKOSLOVENSKO A.S.

To the best of our knowledge, the interim report of Kofola ČeskoSlovensko a.s. gives a true and fair view of the financial position, business activities and financial performance of Kofola ČeskoSlovensko Group for the reported period ended 31 March 2021.

SIGNATURES OF THE COMPANY'S REPRESENTATIVES

1.6.2021	Janis Samaras	Chairman of the Board of Directors	
<i>date</i>	<i>name and surname</i>	<i>position/role</i>	<i>signature</i>
1.6.2021	René Musila	Vice-Chair of the Board of Directors	
<i>date</i>	<i>name and surname</i>	<i>position/role</i>	<i>signature</i>
1.6.2021	Daniel Buryš	Vice-Chair of the Board of Directors	
<i>date</i>	<i>name and surname</i>	<i>position/role</i>	<i>signature</i>
1.6.2021	Martin Pisklák	Member of the Board of Directors	
<i>date</i>	<i>name and surname</i>	<i>position/role</i>	<i>signature</i>
1.6.2021	Martin Mateáš	Member of the Board of Directors	
<i>date</i>	<i>name and surname</i>	<i>position/role</i>	<i>signature</i>
1.6.2021	Marián Šefčovič	Member of the Board of Directors	
<i>date</i>	<i>name and surname</i>	<i>position/role</i>	<i>signature</i>

